









CHEROKEE COUNTY SCHOOL DISTRICT
ANNUAL COMPREHENSIVE FINANCIAL REPORT

FISCAL YEAR ENDED JUNE 30, 2022 CANTON, GEORGIA



ANNUAL COMPREHENSIVE FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2022 CANTON, GEORGIA

PREPARED BY:

CHEROKEE COUNTY SCHOOL DISTRICT DIVISION OF FINANCIAL MANAGEMENT

KENNETH OWEN, CHIEF FINANCIAL OFFICER

Introductory Section



Cherokee County School District Annual Comprehensive Financial Report For the Fiscal Year Ended June 30, 2022

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DR. BRIAN V. HIGHTOWER

Superintendent of Schools

KYLA CROMER
School Board Chair

ROBERT RECHSTEINER School Board Vice-Chair

MIKE CHAPMAN

JOHN HARMON

PATSY JORDAN

CLARK MENARD

KELLY POOLE

23 December 2022

To: Members of the Cherokee County Board of Education Citizens of Cherokee County

Please see the attached Annual Comprehensive Financial Report (ACFR) for the fiscal year that ended June 30, 2022, submitted on behalf of the Cherokee County School District (School District). The report that follows was prepared by staff within the Office of Financial Management as fulfillment of the requirements for audit prescribed by Georgia Statutes for local boards of education, as well as the Single Audit Requirements of Federal and State governments.

The ACFR conforms to generally accepted accounting principles as applied to governmental entities, as well as to standards of the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). Responsibility for the accuracy, completeness and fairness of the information presented, including all disclosures and assurances, rests with the School District management team, based on a comprehensive framework of internal controls established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Williamson and Company, CPA's has issued an unmodified ("clean") opinion on the Cherokee County School Board's financial statements for the fiscal year that ended June 30, 2022. The independent auditor's report is located at the front of the financial section of this report.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

Following the MD&A are the basic financial statements, including the government-wide financial statements, the fund financial statements and the

notes to the financial statements. The required supplementary information and the statistical section complete the ACFR.

Profile of Cherokee County School District

The School District is a political subdivision of the State of Georgia, separate from and legally and fiscally independent of Cherokee County and all other political subdivisions. The boundaries of the School District are coterminous with the territorial limits of Cherokee County. The School District is the only school district in Cherokee County and is vested by the Georgia Constitution and enabling legislation with the power to conduct a system of kindergarten through grade twelve public education within the territorial limits of Cherokee County.

Under the Georgia Constitution, the Cherokee County Board of Education (School Board) was created to manage and control the School District. The School Board consists of seven members, six elected within designated geographic districts and one Chair elected on a county-wide basis by all qualified voters of Cherokee County. Each School Board member is elected to office for a term of four years or until his/her successor is elected and qualified.

The School Superintendent is the Chief Executive Officer of the Board of Education and is employed by the School Board under written contract for a term of not less than one year and not more than three years. The School Superintendent acts as the Secretary of the Board of Education, ex officio.

Dr. Brian V. Hightower has been the Superintendent of Schools for the School District since February 1, 2016 and is responsible for the day-to-day operations of the School District. Dr. Hightower has been employed by the School District for 36 years, and, prior to his appointment as Superintendent, served in various capacities, including teacher, assistant principal, principal, Director of School Operations, Assistant Superintendent of School Operations and Deputy Superintendent. Dr. Hightower's educational background includes the following: Reinhardt College (A.A., Liberal Arts), Kennesaw State University (B.S., Education, 7-12), North Georgia College & State University (M.Ed., Education, 7-12), Georgia State University (Ed.S., Education, 4-8), and Samford University (Ed.D., Educational Leadership).

The School District is comprised of 23 elementary schools, seven middle schools, six high schools, one alternative school, one virtual academy, one transition academy for special education students, one special education facility and one pre-school center. These facilities currently serve 41,856 students. All schools are accredited by the Georgia Accrediting Commission and have met requirements for Standard Schools as set forth by the Georgia Department of Education. The School District and its schools are accredited by Cognia (formerly AdvancED).

As of October 2022, the School District employed 5,109 full time employees in the following categories:

•	Certified Classroom Teachers	2,984
•	Classroom Paraprofessionals	330
•	Other Instructional and Student	
	Support Staff	349
•	Administrators (includes Central Office)	370
•	School Nutrition, Transportation, Clerical,	
	Maintenance and Nurses	1,076

All certified classroom teachers hold Bachelor's degrees, with 74% earning advanced degrees (Master's, Specialist's and/or Doctoral degrees). The 2022-23 school year estimated overall pupil-teacher ratio, not including non-teaching personnel (such as counselors, therapists and media specialists), is 14:1.

Local Economy and Outlook

Cherokee County is located approximately 35 miles north of the City of Atlanta, a major national center for finance, transportation, distribution and communications. The Cherokee community benefits from this proximity, particularly as it relates to the earnings potential for residents.

The per capita income in Cherokee County is approximately 17.8% above that of the State of Georgia and grew at a rate of 9.1% in 2021, the latest year for which figures are available. The median household income in Cherokee County was \$90,681 in 2021, compared to the State average of \$65,030 and the National average of \$70,784.

The 2022 median home value in Cherokee County is \$469,900, a 26% increase over 2021. Home values are projected to increase another 10.5%

in 2023. This translates to a growing tax digest that has greatly benefited the students of Cherokee County. After tax base declines during 2009, 2010, 2011 and 2012 (as a direct result of the national recession), the Cherokee County tax digest has grown an average of more than 8.9% in each of the last ten years.

Sales tax collections are a major indicator of the strength of a local economy. In Cherokee County, collections from the Education Special Purpose Local Sales Tax (Ed-SPLOST) have grown by more than 95% since 2011 and approximately 108% since 2005. In fact, revenue from the one percent sales tax has grown in every year since 1998 except for four (3 of which were due to the national recession), with many of those years growing in double digits. This, along with the strong growth in the tax digest, indicate a healthy and thriving economy.

Due in large part to the strong and healthy local economy, the School District has seen two credit rating upgrades since 2015. Moody's credit rating is currently Aa2 with a Stable outlook and S&P's credit rating is currently AA with a Stable outlook. Both credit agencies cited a large, diverse tax base, stable and growing reserves and positive general fund results in recent years as rationale for credit rating upgrades.

Long Term Financial Planning

Fund balances in all funds have increased in recent years, in large part due to increased revenues but also due to expenditure controls, management inquiry and analysis, and School Board expectations. The unassigned general fund balance at June 30, 2022 is slightly more than \$71 million, representing 17.3% of the previous year budgeted expenditures, which is above the School Board's minimum Policy of 12-15%. Debt service fund balance is anticipated to continue to increase due to Ed-SPLOST collections coming in above projections, an additional quarter mill of property tax revenue being dedicated to debt service by the School Board (now totals 1.5 mills) and strong growth in property tax digest.

The School District plans capital improvements as needs arise due to increased student population, age of the physical plant and future growth patterns. Formalized capital outlay plans are reviewed at least annually and are generated based on enrollment forecasts, facility assessments and anticipated revenue.

The School District relies on revenue generated by Ed-SPLOST, approved overwhelmingly by voters in November 2021 (74% approved), for repayment of bonds issued in previous years that resulted in 21 new and replacement schools, installation of major technology infrastructure, land acquisition and major renovations of aging facilities. Additionally, since 2017 the School Board has approved shifting a portion of the property tax millage rate from Maintenance and Operations to Debt Service (total of 1.5 mills in fiscal year 2022-23) to generate supplementary revenue to permit use of monthly Ed-SPLOST funds for current expenditures, such as replacement of classroom technology devices and major building repairs.

Formal School Board Policies relative to financial management are analyzed annually in order to provide a strong basis for ongoing financial decisions. The following are examples of such Policies:

- Goals and Objectives (Revised 2019)
- Annual Operating Budget (Revised 2021)
- Fund Balance (Revised 2017)
- Local Tax Revenues (Revised 2019)
- Debt Management (Adopted 2017)
- Short Term Notes (Revised 2019)
- Accounting and Reporting (Revised 2021)
- Cash Management and Investments (Adopted 2018)
- Expenditure of Funds (Revised 2018)
- Contract and Compensation Procedures (Revised 2019)
- Purchasing (Revised 2018)
- Student Activities Funds Management (Revised 2018)

Awards and Acknowledgements

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the School District for its annual comprehensive financial report for the fiscal year ended June 30, 2021. This was the second year that the School District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a governmental entity must publish an easily readable and efficiently organized comprehensive annual report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The School District believes that its current comprehensive annual report continues to meet the Certificate of Achievement Program's requirements and is submitting it to GFOA to determine its eligibility for another certificate.

The School District's FY2022 Annual Budget received the Gold award from the Georgia School Public Relations Association (GSPRA) for Special Publications based on readability, use of graphics and ease of understanding. Future iterations of the Annual Budget will be submitted to GFOA for consideration of the Distinguished Budget Presentation Award.

The preparation of this report was completed by the dedicated and professional staff within the Office of Financial Management. Specifically, Jenna Williams, Supervisor for Financial Compliance and Reporting, and Marjorie DeFrank, Executive Director for Financial Management, are to be commended for their devotion to task and content area expertise.

Respectfully submitted,

Dr. Brian V. Hightower

Superintendent of Schools

Kenneth L. Owen Chief Financial Officer



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Cherokee County School District Georgia

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

June 30, 2021

Christopher P. Morrill

Executive Director/CEO



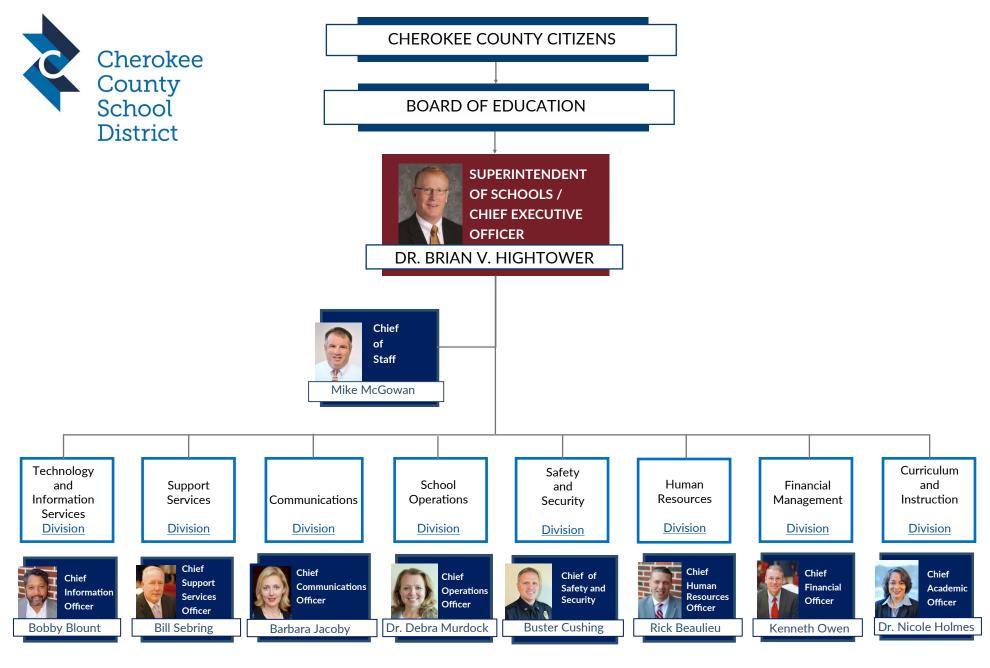
SCHOOL BOARD MEMBERS



Front row, from left, Kelly Poole (District 1), Chair, Kyla Cromer and Patsy Jordan (District 2). Back row from right, Superintendent Dr. Brian Hightower, Vice-Chair, Robert Rechsteiner (District 4), Mike Chapman (District 6), John Harmon (District 3) and Clark Menard (District 5).

Kyla Cromer, School Board Chair Robert Rechsteiner, School Board Vice-Chair Mike Chapman John Harmon Patsy Jordan Clark Menard Kelly Poole

CCSD Organizational Chart of Divisions SY2021-22



Financial Section



P.O. BOX 473 CARTERSVILLE, GA 30120 (770) 382-3361 FAX (770) 386-8382 WWW.WCPAS.COM



LLOYD WILLIAMSON CHRISTIAN HATCH

INDEPENDENT AUDITOR'S REPORT

To the Superintendent and Members of The Cherokee County Board of Education Canton, Georgia

Report on the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Cherokee County School District (the "School District"), as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Cherokee County School District, as of June 30, 2022, and the respective changes in financial position thereof, and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Cherokee County School District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Change in Accounting Principle

As described in Note 1 to the financial statements, in 2022, the School District adopted new accounting guidance, GASB Statement No. 87, Leases. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Cherokee County School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Cherokee County School District's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Cherokee County School District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4-15 and the schedules related to the School District's pension plan and other post-employment benefits plan on pages 52-57 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Cherokee County School District's basic financial statements. The individual fund schedules, Schedule of Expenditures of Educational Local Option Sales Tax Proceeds, as required by the Official Code of Georgia §48-8-121 and the Schedule of Expenditures of Federal Awards as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual fund schedules, Schedule of Expenditures of Educational Local Option Sales Tax Proceeds, and the Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual fund schedules, Schedule of Expenditures of Educational Local Option Sales Tax Proceeds and the Schedule of Expenditures of Federal Awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 23, 2022, on our consideration of the Cherokee County School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance, and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Cherokee County School District's internal control over financial reporting and compliance.

Williamson and Company Certified Public Accountants December 23, 2022

Williamson + Company

Management's Discussion and Analysis For the Year ended June 30, 2022

Introduction

The discussion and analysis of the Cherokee County School District's (the "School District") financial performance provides an overview of the School District's financial activities for the fiscal years ended June 30, 2022 and June 30, 2021. The intent of this discussion and analysis is to look at the School District's financial performance as a whole. Readers should also review the notes to the basic financial statements and the financial statements to enhance their understanding of the School District's financial performance.

Financial Highlights

Key financial highlights for fiscal year 2022 are as follows:

- Total Fund Balance increased from \$221.3 million in 2021 to \$276.2 million in 2022, an increase of \$54.9 million, or 24.8%. The total increase is largely due to an increase in the General Fund's fund balance of \$40.5 million due primarily to unexpected increases in State education formula funding and property tax receipts and increased federal funding of the School Nutrition program and COVID-19 pandemic related grants. The Capital Projects fund balance increased \$48.1 million due to issuing \$29.6 million in bonds and a 10.2% increase in sales taxes within the School District's County during the year ended June 30, 2022. The Debt Service fund balance decreased \$33.7 million due to the Cherokee County Board of Education's decision to make payment for the defeasance of \$28.1 million of the 2012 Series Bonds and a decreased transfer of sales taxes from the Capital Projects fund over 2021.
- Total revenue increased from \$556.8 million in 2021 to \$623.3 million in 2022, an increase of \$66.5 million, or 11.9%. The revenue increase was primarily from increases in State education formula funds, property and sales tax receipts, and an increase in federal revenues from School Nutrition and CARES Act grants.
- Total expenses decreased from \$541.6 million in 2021 to \$492.2 million in 2022, a
 decrease of \$49.4 million, or 9.1%. The decrease was primarily due to a decrease in pension
 and other post-employment benefit expenses, offset by increases in employee salary and
 benefits related to quality workforce retention and attraction initiatives and to increased
 costs related to the COVID-19 pandemic addressing student learning loss and needs.
- Total net position changed from negative \$308.6 million in 2021 to negative \$177.5 million in 2022, an increase of \$131.1 million, or an improvement of net position of 42.5%. Expenses in 2022 as compared to 2021 were \$78.5 million and \$14.9 million lower due to defined benefit pension plans and other post-employment benefits expense decreases, respectively. Excluding these entries, 2022 revenue exceeded expenses by \$78.7 million. This excess was utilized to purchase capital assets of \$19.3 million and to reduce bond debt by \$53.2 million.

Management's Discussion and Analysis For the Year ended June 30, 2022

Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two levels of statements that present different views of the School District. These include the government-wide and fund financial statements.

The government-wide financial statements include the Statement of Net Position and Statement of Activities. These statements provide information about the activities of the School District presenting both short-term and long-term information about the overall financial status.

The fund financial statements focus on individual parts, reporting the School District's operation in more detail. The Governmental Funds statements disclose how basic services are financed in the short-term as well as what remains for future spending.

The fund financial statements reflect the School District's most significant funds. For the years ending June 30, 2022 and June 30, 2021, the General Fund, the Capital Projects Fund, and the Debt Service Fund represent the most significant funds.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements. Additionally, the Individual Fund Schedules Section (other supplementary information that is not required) is presented that further supplements understanding of the financial statements.

Government-wide Statements

The government-wide financial statements provide readers with a broad overview of the School District's finances, in a manner similar to a private-sector business.

The Statement of Net Position presents information on all of the School District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference between them reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the School District is improving or deteriorating.

The Statement of Activities presents information showing how the School District's net position changed during the most recent fiscal year. Changes in net position appear as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses appear in this statement for some items that will result in future fiscal period's cash flows (e.g., uncollected taxes and earned but unused vacation leave).

The Statement of Net Position and the Statement of Activities reflect the School District's governmental activities.

Management's Discussion and Analysis For the Year ended June 30, 2022

Fund Financial Statements

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The School District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

All of the School District's activities are reported in governmental funds. The governmental fund statements focus on how money flows in and out of those funds and the balances left at year-end that are available for spending in future periods. These funds are reported using the modified accrual basis of accounting which measures cash and all other financial assets that can readily be converted to cash. These statements also provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The School District maintains numerous governmental funds with the majority of activities occurring in the General Fund. The differences between governmental activities (reported in Statement of Net Position and Statement of Activities) and governmental funds are reconciled in the financial statements.

Financial Analysis of the School District as a Whole

Recall that the Statement of Net Position provided the perspective of the School District as a whole. The table below provides a summary of the School District's net position as of June 30, 2022 and June 30, 2021.

2022 and June 00, 2021.					
		June 30, 2022		June 30, 2021	2021-2022
Assets					
Current Assets	\$	324,694,234	\$	271,414,867	19.6%
Capital Assets, Net		583,621,823		585,040,170	-0.2%
Total Assets	\$	908,316,057	\$	856,455,037	6.1%
Deferred Outflows of Resources	\$	193,639,588	\$	211,255,827	-8.3%
Liabilities Current Liabilities	\$	55,044,843	\$	58,106,169	-5.3%
Long-Term Liabilities	Ψ	837,796,879	Ψ	1,252,231,489	-33.1%
Total Liabilities	\$	892,841,722	\$	1,310,337,658	-31.9%
Deferred Inflows of Resources	\$	386,581,027	\$	65,938,386	486.3%
Net Position					
Net Investment in Capital Assets	\$	206,536,571	\$	151,329,453	36.5%
Restricted Unrestricted		104,445,652 (488,449,327)		122,049,717 (581,944,350)	-14.4% 16.1%
Total Net Position	\$	(177,467,104)	\$	(308,565,180)	42.5%

Management's Discussion and Analysis For the Year ended June 30, 2022

Governmental accounting standards require the School District to report its proportional liability of state administered pension and OPEB plans in which the School District participates for the benefit of its employees. The long-term liabilities related to Pension and OPEB at June 30, 2022 of \$415.8 million decreased by 48.4%, or \$390.4 million from June 30, 2021. Deferred Outflows of Resources reflected a decrease of 8.3% and Deferred Inflows of Resources increased 486.3%, due to this reporting. Although the resulting negative net position of this reporting causes a deficit balance in unrestricted net position, it should not be considered a financial weakness as the pension and OPEB costs are spread out over multiple years well into the future.

The table below shows the Changes in Net Position for fiscal years ending June 30, 2022 and June 30, 2021.

Changes in Net Position

	Fis	Government	Change 2021-2022		
Revenues				scal Year 2021	
Program Revenues					
Charges for Services	\$	4,337,097	\$	3,496,593	24.0%
Operating Grants and Contributions		304,881,438		265,575,176	14.8%
Capital Grants and Contributions		4,520,463		6,769,644	-33.2%
General Revenues				, ,	
Taxes	\$	298,356,964	\$	273,595,423	9.1%
Other		11,232,746		7,389,412	52.0%
Total Revenues	\$	623,328,708	\$	556,826,248	11.9%
Expenses					
Instructional Services	\$	317,683,289	\$	357,726,187	-11.2%
Pupil and Imp. Instructional Services		44,787,525		50.058.742	-10.5%
School and Administrative Services		33,506,173		38,663,089	-13.3%
Student Transportation Services		26,629,157		25,779,362	3.3%
Maintenance and Operation		30,833,726		31,962,408	-3.5%
Support Services - Central		4,328,844		4,410,257	-1.8%
School Nutrition		20,659,483		16,943,050	21.9%
Community Service Operations		1,884,602		1,659,278	13.6%
Interest on Long-term Debt		11,917,833		14,405,242	-17.3%
Total Expenses	\$	492,230,632	\$	541,607,615	-9.1%
Increase (Dec) in Net Position	\$	131,098,076	\$	15,218,633	
Beginning Net Position	•	(308,565,180)	•	(323,783,813)	
Ending Net Position	\$	(177,467,104)		(308,565,180)	42.5%

Revenues

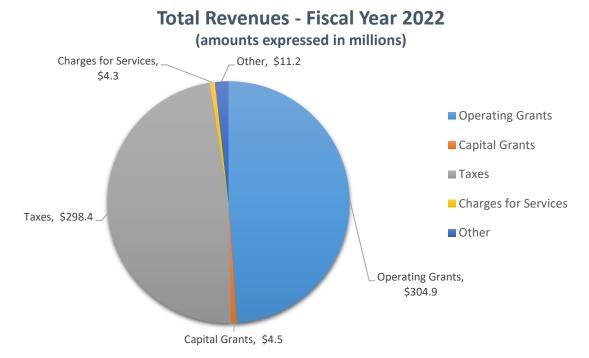
In 2022, the School District's total revenues increased 11.9%, or \$66.5 million, over the prior year due primarily to an increase in state funding and increased tax revenue.

Operating Grants and Contributions increased 14.8%, or \$39.3 million, over the prior year
primarily due to increases in federal reimbursement of School Nutrition student meals and
grants of \$13.5 million, increased CARES Act funding of \$8.5 million in response to COVID19, and by an increase in state instructional program revenue of \$9.4 million due to the
reinstatement of prior year austerity reduction.

Management's Discussion and Analysis For the Year ended June 30, 2022

General Revenues - Taxes increased 9.1%, or \$24.8 million, over the prior year due to a 9.8% increase in real property tax receipt (M&O and Debt Service combined) and a 10.2% increase in sales taxes within the School District's County during the year ended June 30, 2022.

The graph below shows the Total Revenues for fiscal year 2022.



Expenses

In 2022, the School District's total expenses decreased 9.1%, or \$49.4 million, over the prior year due primarily due to a decrease in pension expense and other post-employment benefit expense offset by the cost of initiatives designed to retain and attract the highest quality work force, including State-allocated funds for supplemental payments, and increased costs due to the COVID-19 pandemic including addressing learning losses and other student needs.

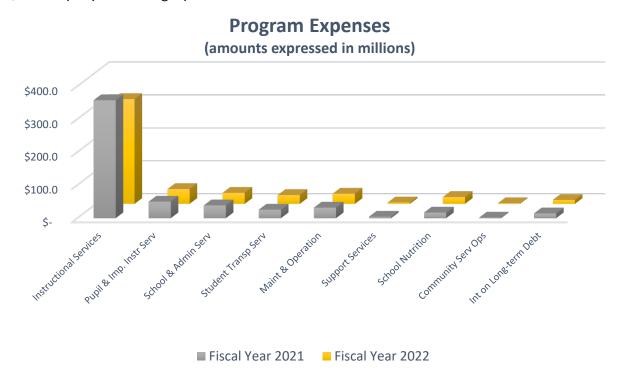
- The actuarial valuations for the Teachers Retirement System included a decrease in pension expense of \$73.8 million from \$81.7 million for the year ended June 30, 2021 to \$7.9 million for the year ended June 30, 2022. Likewise, the actuarial valuations for the Other Post-Employment Benefits (OPEB) included a decrease in OPEB expense of \$15.0 million from \$16.0 million for the year ended June 30, 2021 to \$1.0 million for the year ended June 30, 2022.
- The initial estimated state funding in 2022 included an austerity reduction of Quality Basic Education (QBE) funds in the amount of \$9.3 million. On March 16, 2022, the Governor signed the State's Amended fiscal year 2022 Budget which fully restored the austerity reduction.
- At its March 17, 2022 meeting, the State Board of Education approved the Governor's recommended "Educator Bonuses" to allow local school districts to provide one-time

Management's Discussion and Analysis For the Year ended June 30, 2022

supplemental pay of \$2,000 for full-time and part-time school-level employees using State-allocated funds. On April 21, 2022, the Cherokee County Board of Education approved providing an extended pool of employees actively employed as of March 17, 2022 with bonuses combining the State budget restoration funds with the Governor's State-allocated funds. The Governor's State-allocated funds portion of the bonus expense was \$8.8 million, while the amount funded by the restored state QBE funds was \$2.1 million.

- In an effort to improve the retention rate of employees, on November 18, 2021 the Cherokee County Board of Education approved bonuses of \$1,000 for full-time employees and \$500 for specific, district-allocated part-time employees actively employed through November 30, 2021. These bonuses were funded through the ESSER II federal funds for approximately \$5.6 million.
- The School District provided additional teacher allotments to support supplemental learning opportunities for students, and two additional school nurses, two additional school psychologists and one additional social worker to support students in need as a result of the COVID-19 pandemic during 2022. These costs were covered using federal ESSER II funds and approximated \$9.4 million.
- Initiatives to attract and retain the best teachers, principals and support staff in fiscal year 2022 included providing an annual longevity-step increase and a 1% cost-of-living raise for all eligible employees with a total cost estimated at \$8.0 million.

The graph below shows the Program Expenses for fiscal years ending June 30, 2022 and June 30, 2021 by expense category.



The Cost of Services table below shows, for governmental activities, the total cost of services and the net cost of services. Net cost of services can be defined as the total cost less fees generated by the activities and intergovernmental revenue provided for specific programs. The

Management's Discussion and Analysis For the Year ended June 30, 2022

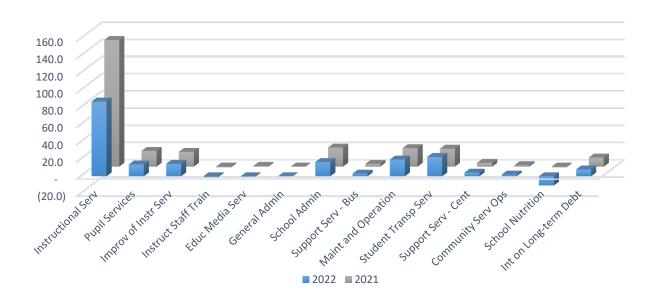
net cost reflects the financial burden on the School District's taxpayers by each activity (36.3% overall for the year ended June 30, 2022).

Cost of Services

		Total Cos	t of S	ervices		Net Cost o	of Services		
		2022		2021		2022		2021	
Instructional Services	\$ 317,683,289		\$	\$ 357,726,187		86,791,316	\$	147,116,181	
Support Services									
Pupil Services		21,932,447		25,002,139		13,736,905		18,206,926	
Improvement of Instructional Services		16,667,247		17,624,675		14,461,075		17,135,430	
Instructional Staff Training		1,799,075		1,971,064		(1,011,293)		(827,456)	
Educational Media Services		4,388,756		5,460,864		(400,661)		851,617	
General Administration		4,582,140		4,755,035		(28,499)		(27,354)	
School Administration		25,712,155		30,689,382		16,565,400		22,087,816	
Support Services - Business		3,211,878		3,218,672		3,120,540		3,165,200	
Maintenance and Operation		30,833,726		31,962,408		19,434,390		21,413,135	
Student Tranportation Services		26,629,157		25,779,362		22,441,997		20,746,278	
Central Support Services		4,328,844		4,410,257		4,232,157		4,374,346	
Operations and Noninstructional Services									
Community Service Operations		1,884,602		1,659,278		1,884,592		1,659,278	
School Nutrition		20,659,483		16,943,050		(10,685,580)		(684,665)	
Interest on Long-term Debt		11,917,833		14,405,242	_	7,949,295		10,549,470	
Total	\$	492,230,632	\$	541,607,615	\$	178,491,634	\$	265,766,202	

The graph below shows the change in the Net Cost of Services for fiscal years ending June 30, 2022 and June 30, 2021.

Net Cost of Services (amounts expressed in millions)



Management's Discussion and Analysis For the Year ended June 30, 2022

Financial Analysis of the School District's Funds

The School District ended fiscal year 2022 with a positive fund balance in its governmental funds. The combined balance of all governmental funds, at \$276.2 million, was 24.8% higher than 2021's ending balance of \$221.3 million. The General Fund's fund balance increased by \$40.5 million, or 44.3%. This level achieves the Board Policy goal of the School District to achieve and maintain an unassigned fund balance in the General Fund at fiscal year-end of not less than 12.0-15.0% of prior year general fund budgeted expenditures. Capital Projects fund increased its fund balance by \$48.1 million, an increase of 93.5%, due primarily to issuance of bonds in 2022 and increased sales tax revenues. Debt Service decreased its fund balance by \$33.7 million, a decrease of 43.0%, due in large part to payments made to redeem and defease the outstanding balance of the 2012 Series Bonds in the amount of \$28.1 million and a decreased transfer of sales tax revenues from the Capital Projects fund of \$7.6 million over 2021.

General Fund Budgeting Highlights

The most significant fund for the School District is the General Fund, funded primarily through state revenue and local property tax revenue. The State of Georgia is required to maintain a balanced budget (a constitutional requirement in Georgia), as are all state-funded school districts.

For the General Fund, actual revenues of \$543.6 million were 106.2% of the final budgeted amount of \$511.9 million. The final actual expenditures of \$504.4 million were 98.7% of the final budgeted amount of \$511.0 million. While budgeted revenues exceeded budgeted expenditures by \$.8 million, actual results for the fiscal year show that expenditures were under revenues by \$39.2 million. This was primarily due to an increase in property tax revenues above the budgeted amount, increases in School Nutrition sales as student lunches and breakfasts were reimbursed by the United States Department of Agriculture in 2022, and actual costs of instructional salaries and benefits were lower than budgeted amounts.

Increases to General Fund budgeted revenues and expenses of \$23.8 million were approved by the Cherokee County Board of Education in 2022 to record increased budgeted amounts of ESSER Act funding of \$5.6 million in response to the COVID-19 pandemic and increases in state instructional program revenues and related expenses of \$18.2 million due to the reinstatement of austerity reduction.

General Fund Balance

As the operating fund of the School District, General Fund revenue from state and federal sources accounted for 55.8% of revenue. The other 44.2% is from local sources, primarily ad valorem taxes. In fiscal year 2022, federal funding increased by \$23.6 million, primarily due to increases in federal reimbursement of School Nutrition student meals and grants of \$13.5 million and federal CARES Act funding of \$8.5 million in response to COVID-19. Local revenues increased by \$19.9 million, primarily as a result of 9.6% growth in the property tax digest over prior year. The School District's maintenance and operation millage rate is 18.20 mills. \$3.0 million of the June 30, 2022 General Fund balance has been assigned to Instructional Services.

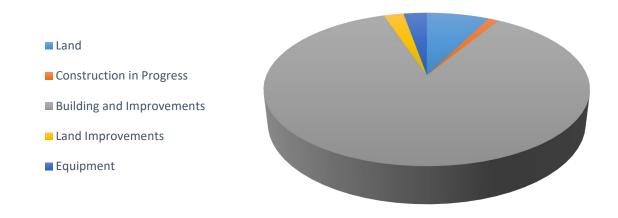
Management's Discussion and Analysis For the Year ended June 30, 2022

Capital Assets and Debt Administration

Capital Assets

As of June 30, 2022, and June 30, 2021, the School District had \$583.6 million and \$585.0 million, respectively, invested in a broad range of capital assets, including land, buildings, and furniture and equipment for its governmental activities.

FY 2022 Capital Assets



The table below summarizes and compares the capital assets for 2022 and 2021, breaking down the asset balances, by class, net of accumulated depreciation.

Capital Assets (Net of Accumulated Depreciation)

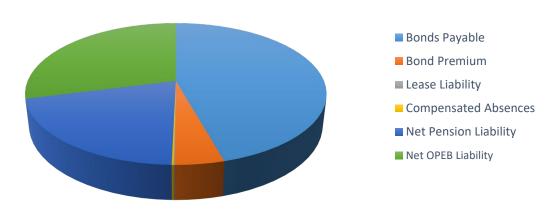
	Governmental Activities								
	Fis	cal Year 2022	Fis	cal Year 2021					
Land	\$	43,219,958	\$	41,585,122					
Construction in Progress		7,243,244		14,943,080					
Building and Improvements		503,313,232		499,396,914					
Land Improvements		13,669,009		13,964,203					
Equipment		16,176,380		15,150,851					
Total	\$	583,621,823	\$	585,040,170					
	-								

Management's Discussion and Analysis For the Year ended June 30, 2022

Long-Term Obligations

As of June 30, 2022, the School District had \$382.7 million in general obligation and qualified school construction bonds outstanding with \$24.9 million due within one year. On November 8, 2016, the citizens of Cherokee County approved a referendum to collect a one cent Education Special Purpose Local Option Sales Tax (Ed-SPLOST) beginning January 1, 2018 and ending September 30, 2022. On November 2, 2021, the citizens of Cherokee County approved for the continuation of the one cent Ed-SPLOST beginning October 1, 2022 and ending September 30, 2027. The bonds will be repaid from sales tax proceeds of this continuing Ed-SPLOST and from proceeds derived from 1.25 mills of ad valorem property tax.

FY 2022 Long-term Liabilities



The table below summarizes and compares the School District's liabilities for 2022 and 2021.

Long-term Liabilities at June 30

	Governmental Activities								
	Fis	cal Year 2022	Fis	scal Year 2021					
Bonds Payable	\$	382,690,000	\$	406,255,000					
Bond Premium		36,928,877		38,275,482					
Lease Liability		902,205		-					
Compensated Absences		1,480,934		1,542,460					
Net Pension Liability		172,937,931		474,722,583					
Net OPEB Liability		242,856,932		331,435,964					
Total	\$	837,796,879	\$	1,252,231,489					

At June 30, 2022, the School District's assigned long-term bond ratings were Aa2 Stable and AA Stable as determined by Moody's Investor Services, Inc. and Standard and Poor's Rating Services, respectively.

Management's Discussion and Analysis For the Year ended June 30, 2022

Additional information on the School District's capital assets and long-term obligations can be found in Note 5 and Note 7 of the Basic Financial Statements section of this document.

Factors Affecting the School District's Future

The fiscal year 2023 budget was presented to the public and tentatively adopted by the Board of Education on May 19, 2022 with the final adoption on June 16, 2022. The budget represents an investment plan for the School District, its students, employees, and the communities as a whole. The budget is tied directly to the strategic vision and direction of the Board of Education. The budget for the General Fund expenditures for fiscal year 2023 is \$471.3 million, representing an increase of \$17.9 million or 4.0% from the fiscal year 2022 General Fund final budget. This increase is reflective of a budgeted increase in the property tax digest and will be expended on providing an annual salary schedule longevity step raise, a 2% cost of living adjustment for all eligible classified employees and a pay increase of \$2,000 for all certified staff, while also continuing the use of flexibility options to allow all schools to utilize Instructional Lead Specialists to increase student achievement in literacy and math while also meeting Response to Intervention requirements.

The fiscal year 2023 millage rate is 17.95 mills, with 16.45 mills to support the School District's operating budget (Maintenance and Operations) and 1.5 mills for bond debt service. The rate changed from 18.20 mills for Maintenance and Operations and 1.25 mills for Debt Service in 2022. The 1.5 mills for debt services reduces pressure on the 2018-2022 and 2022-2027 Ed-SPLOST for debt service payments and allows the School District to use a portion of the proceeds to fund current needs as it relates to technology, repairs/maintenance and other voter-approved capital outlay projects.

Positively impacting revenue estimates is projected growth in the local property tax digest. The value of the ad valorem tax digest increased by 6.4% in fiscal year 2021 and 9.6% in fiscal year 2022. The tax digest is projected to increase by 26.0% in fiscal year 2023. This indicates that existing property values have stabilized, and new construction is being added to the digest.

On November 2, 2021, the citizens of Cherokee County approved a referendum to issue \$290,000,000 in aggregate principal amount of bonds for the purpose of funding the costs of acquiring, constructing, equipping, renovating, repairing, improving, and equipping school buildings and administration, athletic and other buildings and facilities, and to acquire land for future facilities (the "Projects"). The approved referendum also included continued collection of a one cent Education Special Purpose Local Option Sales Tax for a period of time not to exceed 60 months and for the raising of not more than \$290,000,000 for the purpose of funding principal and interest on certain bonds and for funding the Projects.

The School District plans capital improvements as future capital needs arise due to increased student population, age of the physical plant and facility repair and maintenance needs. Specific capital expenditure plans are formalized in conjunction with individual general obligation bond issues, collections from Ed-SPLOST, and anticipated annual receipts of capital outlay funds from the State of Georgia Department of Education. The School District regularly monitors anticipated capital outlay needs and budgets resources accordingly.

Management's Discussion and Analysis For the Year ended June 30, 2022

Contacting the School District's Office of Financial Management

This financial report is designed to provide a general overview of the Cherokee County School District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of Financial Management, Cherokee County School District, P.O. Box 769, Canton, Georgia, 30169.

Basic Financial Statements



Statement of Net Position June 30, 2022

	G	overnmental Activities
Assets		
Cash and Cash Equivalents	\$	239,212,613
Investments		25,711,456
Receivables		
Taxes		11,792,263
State Government		33,833,711
Federal Government		10,975,832
Interest		457,875
Other		828,661
Inventory		979,618
Intangible Right-to-Use Assets, Net		902,205
Capital Assets, Nondepreciable		50,463,202
Capital Assets, Net		533,158,621
Total Assets		908,316,057
Deferred Outflow of Resources		
Related to Defined Pension Plans		130,345,083
Related to Other Post-Employment Benefits		60,559,703
Deferred Charges		2,734,802
Total Deferred Outflows of Resources		193,639,588
Total Assets and Deferred Outflows of Resources		1,101,955,645
Liabilities		
Accounts Payable		4,811,105
Salaries and Benefits Payable		41,391,579
Interest Payable		8,186,071
Other Current Liabilities		656,088
Long-term Liabilities		
Due Within One Year		32,383,315
Due in More Than One Year		389,618,701
Net Pension Liability Due in More Than One Year		172,937,931
Net Other Post-Employment Benefits (OPEB) Liability Due in More Than		
One Year		242,856,932
Total Liabilities		892,841,722
Deferred Inflows of Resources		
Related to Defined Benefit Pension Plan		252 675 220
		253,675,239
Related to Other Post-Employment Benefits		132,905,788
Total Deferred Inflows of Resources		386,581,027
Total Liabilities and Deferred Inflows of Resources		1,279,422,749
Net Position		
Net Investment In Capital Assets		206,536,571
Restricted For:		
Capital Projects		59,793,750
Debt Service		44,651,902
Unrestricted		(488,449,327)
Total Net Position	\$	(177,467,104)
	<u> </u>	

The accompanying notes are an integral part of this financial statement.

Statement of Activities
For the Fiscal Year Ended June 30, 2022

			Program Revenues							
Functions/Programs		Expenses		Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position	
Governmental Activities:										
Instructional Services	\$	317,683,289	\$	2,677,442	\$	226,948,301	\$	1,266,230	\$	(86,791,316)
Support Services:										
Pupil Services		21,932,447		-		8,195,542		-		(13,736,905)
Improvement of Instructional Services		16,667,247		-		2,206,172		-		(14,461,075)
Instructional Staff Training		1,799,075		_		2,810,368		-		1,011,293
Educational Media Services		4,388,756		-		4,789,417		-		400,661
General Administration		4,582,140		-		4,553,675		56,964		28,499
School Administration		25,712,155		-		9,101,107		45,648		(16,565,400)
Support Services - Business		3,211,878		-		89,016		2,322		(3,120,540)
Maintenance and Operation		30,833,726		351,458		11,021,348		26,530		(19,434,390)
Student Transportation Services		26,629,157		137,928		3,916,950		132,282		(22,441,997)
Support Services - Central		4,328,844		-		96,687		-		(4,232,157)
Operations of Noninstructional Services:										,
Community Services		1,884,602		=		10		-		(1,884,592)
School Nutrition		20,659,483		1,170,269		30,168,953		5,841		10,685,580
Interest on Long-term Debt		11,917,833		-		983,892		2,984,646		(7,949,295)
Total Governmental Activities	\$	492,230,632	\$	4,337,097	\$	304,881,438	\$	4,520,463	\$	(178,491,634)
	Ger	eral Revenues:								
		(es:								
		roperty Tax, Lev	ied fo	r General Pur	nose	s			\$	211,910,326
		roperty Tax, Lev			•	•			Ψ	13,113,768
		ducational Local								61,034,167
		tangible Tax	Орис	ni Gaige Tax						8,669,194
		ransfer Tax								3,590,201
		ther Tax								39,308
		cellaneous								10,959,740
		estricted Investi	ment l	Farnings						273,006
	Total General Revenues								309,589,710	
		Change in Ne								131,098,076
	No	Position - Begir								(308,565,180)
		Position - Begii	•						<u>•</u>	
	ive	rosilion - End (or rea	ti					\$	(177,467,104)

Balance Sheet Governmental Funds June 30, 2022

		General Fund	- <u>-</u>	Capital Projects	_	Debt Service		Total Governmental Funds
Assets								
Cash and Cash Equivalents	\$	125,001,660	\$	95,174,400	\$	19,036,553	\$	239,212,613
Investments		1,035,554		=		24,675,902		25,711,456
Receivables								
Taxes		6,042,091		5,488,700		261,472		11,792,263
State Government		33,833,711		-		-		33,833,711
Federal Government		10,975,832		=		457.075		10,975,832
Interest		400.455		-		457,875		457,875
Other Inventories		438,155		-		390,506		828,661
Total Assets	\$	979,618 178,306,621	\$	100,663,100	\$	44,822,308	\$	979,618 323,792,029
Total Assets	Ψ_	170,300,021	- Ψ=	100,000,100	Ψ_	44,022,000	Ψ	323,132,023
Liabilities and Fund Balance								
Liabilities								
Accounts Payable	\$	3,570,172	\$	1,070,527	\$	170,406	\$	4,811,105
Salaries and Benefits Payable		41,391,579	_	-		-		41,391,579
Total Liabilities	_	44,961,751	_	1,070,527		170,406	-	46,202,684
Deferred Inflows of Resources Deferred Revenue Total Deferred Inflows of Resources	_	1,323,165 1,323,165	- <u>-</u>	<u>-</u>	. <u>–</u>	75,213 75,213		1,398,378 1,398,378
Fund Balances Nonspendable								
Inventory Restricted		979,618		-		-		979,618
Debt Service		_		_		44,576,689		44,576,689
Capital Projects		=		99,592,573		-		99,592,573
Committed								
Local Capital Outlay Projects		32,500,000		-		-		32,500,000
School Food Services		17,955,787		-		-		17,955,787
School Activities		6,542,553		-		-		6,542,553
Assigned								
Instructional Services		3,000,000		-		-		3,000,000
Unassigned	_	71,043,747	_	-		-	_	71,043,747
Total Fund Balances	_	132,021,705	-	99,592,573	_	44,576,689		276,190,967
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	\$	178,306,621	\$_	100,663,100	\$	44,822,308	\$_	323,792,029

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position June 30, 2022

Total Fund Balances Governmental Funds		\$ 276,190,967
Amounts reported for governmental activities in the Statement of Net Position are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Cost	902,958,270	
Less Accumulated Depreciation	(319,336,447)	583,621,823
Right-to-use assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Cost	1,202,940	
Less Accumulated Amortization	(300,735)	902,205
Some liabilites are not due and payable in the current period and, therefore, are not reported in the funds.		
Claims Payable	(656,088)	
Interest Payable	(8,186,071)	(8,842,159)
Taxes that are not available to pay for current period expenditures are deferred in the governmental funds.		
Property Taxes		1,398,378
Deferred charges or credits on debt refundings are applicable to future periods and are therefore not reported in the funds and are amortized over the life of the new debt.		
Loss on Bond Refundings		2,734,802
Deferred Ouflows and Inflows of Resources and the net pension liability related to the District's pension plan are applicable to future periods and, therefore, are not reported in the governmental funds.		
Net Pension Liability	(172,937,931)	
Deferred Outflows of Resouces - Pension Related Items	130,345,083	(000,000,007)
Deferred Inflows of Resources - Pension Related Items	(253,675,239)	(296,268,087)
Deferred Ouflows and Inflows of Resources and the net OPEB liability related to the District's pension plan are applicable to future periods and, therefore, are not reported in the governmental funds.		
Net Other Post-Employment Benefits Liability	(242,856,932)	
Deferred Outflows of Resources - OPER Related Items	60,559,703	(245 202 047)
Deferred Inflows of Resources - OPEB Related Items	(132,905,788)	(315,203,017)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		
Bonds Payable	(382,690,000)	
Bond Premium, Net of Amortization	(36,928,877)	
Lease Liability Payable Compensated Absences	(902,205) (1,480,934)	(422,002,016)
Net Position Of Governmental Activities		\$ (177,467,104)

Statement of Revenues, Expenditures, and Changes in Fund Balance
Governmental Funds
For the Year Ended June 30, 2022

	_	General Fund		Capital Projects	. <u>-</u>	Debt Service	Total Governmental Funds
Revenues							
Local Sources State Funds Federal Funds	\$	238,499,154 \$ 239,464,375 63,670,981	6	62,015,768 179,982	\$	13,827,260 \$	314,342,182 239,644,357 63,670,981
Investment Earnings Miscellaneous		273,006 1,728,977		188,945		983,892 2,984,646	1,445,843 4,713,623
Total Revenues	_	543,636,493	_	62,384,695	_	17,795,798	623,816,986
Expenditures							
Current							
Instructional Services Support Services:		332,209,264		9,154,669		-	341,363,933
Pupil Services		24,760,065		-		-	24,760,065
Improvement of Instructional Services		18,499,176		-		-	18,499,176
Instructional Staff Training		1,935,229		-		-	1,935,229
Educational Media Services		5,025,650		- 074 000		-	5,025,650
General Administration School Administration		4,107,917 28,794,584		371,008 957,469		-	4,478,925
Support Services - Business		3,092,813		430,415		-	29,752,053 3,523,228
Maintenance and Operation of Plant		31,428,333		413,213			31,841,546
Student Transportation Services		26.376.177		2,999,923		_	29,376,100
Support Services - Central		4.603.178		-		-	4.603.178
Community Services		1,884,602		_		-	1,884,602
School Nutrition		21,383,365		243,651		-	21,627,016
Facilities Acquisition and Construction Debt Service		-		14,338,381		-	14,338,381
Principal Repayment		300,735		-		53,180,000	53,480,735
Interest and Fees Total Expenditures	_	504,401,088		28,908,729	_	20,958,714 74,138,714	20,958,714 607,448,531
·		304,401,000		20,900,729	_	74,130,714	007,440,331
Excess (Deficiency) of Revenues Over (Under) Expenditures		39,235,405		33,475,966		(56,342,916)	16,368,455
Other Financing Sources (Uses)							
Bond Issuance		-		29,615,000		-	29,615,000
Premiums on Bonds Sold		-		7,545,189		-	7,545,189
Proceeds from Sale of Capital Assets		204,272		-		-	204,272
Lease Liability Proceeds		1,202,940		-		-	1,202,940
Transfers In		.		140,445		22,649,847	22,790,292
Transfers Out	_	(140,445)		(22,649,847)	_		(22,790,292)
Total Other Financing Sources (Uses)	_	1,266,767	_	14,650,787	_	22,649,847	38,567,401
Net Change in Fund Balances		40,502,172		48,126,753		(33,693,069)	54,935,856
Fund Balances - Beginning	_	91,519,533		51,465,820	_	78,269,758	221,255,111
Fund Balances - Ending	\$	132,021,705 \$	·	99,592,573	\$	44,576,689 \$	276,190,967

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities

For the Year Ended June 30, 2022

Net Change in Fund Balances - Total Governmental Funds	\$	54,935,856
Governmental funds report capital and intangible outlays as expenditures. However, in the Statement of Activities the cost of those assets and right-to-use assets are	Ψ	0 1,000,000
allocated over their estimated useful lives and reported as depreciation expense. The amount by which capital outlays exceeded depreciation expense is as follows:		
Capital Outlay 19,323,645		
Depreciation Expense (20,610,759) Intangible Asset Outlay 1,202,940 Amortization Expense (300,735)		(384,909)
The net effect of various miscellaneous transactions involving capital assets during the fiscal year decreased net position.		(131,233)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Property Taxes		53,067
District pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension/OPEB liability is measured a year before the District's report date. Pension/OPEB expense, which is the change in the net pension/OPEB liability adjusted for changes in deferred outflows and inflows of resources related to pensions/OPEB, is reported in the Statement of Activities.		
Pension Expense 45,262,240 OPEB Expense 7,184,414		52,446,654
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
Bond Issuance (29,615,000)		
Bond Premium (7,545,189) Principal Payments - Bonds 53,180,000		
Lease Liability Proceeds (1,202,940)		
Lease Liability Payments 300,735		15,117,606
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		
Amortization of Bond Premium 8,891,794		
Amortization of Deferred Charge on Refunding (341,850)		
Change in Claims Payable (41,372) Change in Compensated Absences 61,526		
Change in Accrued Interest 490,937		9,061,035
Change in Net Position of Governmental Activities	\$	131,098,076

The accompanying notes are an integral part of this financial statements.

General Fund

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual For the Fiscal Year Ended June 30, 2022

		Original Budget	_	Final Budget	_	Actual	_	Variance With Final Budget
Revenues								
Local Sources	\$	225,825,244	\$	225,825,244	\$	238,499,154	\$	12,673,910
State Funds		220,749,586		238,961,672		239,464,375		502,703
Federal Funds		40,368,701		45,929,523		63,670,981		17,741,458
Investment Earnings		119,068		119,068		273,006		153,938
Miscellaneous		1,030,382		1,030,382		1,728,977	_	698,595
Total Revenues	_	488,092,981	_	511,865,889	_	543,636,493	_	31,770,603
Expenditures								
Instructional Services		321,188,517		337,454,951		332,209,264		5,245,687
Support Services:								
Pupil Services		23,077,606		24,094,693		24,760,065		(665,372)
Improvement of Instructional Services		19,648,067		20,085,474		18,499,176		1,586,298
Instructional Staff Training		1,492,437		1,782,467		1,935,229		(152,762)
Educational Media Services		5,148,785		5,366,137		5,025,650		340,487
General Administration		4,355,416		4,446,859		4,107,917		338,942
School Administration		28,369,752		29,892,316		28,794,584		1,097,732
Support Services - Business		3,152,666		3,297,919		3,092,813		205,106
Maintenance and Operation		32,660,790		33,404,265		31,428,333		1,975,932
Student Transportation Services		23,970,125		25,848,215		26,376,177		(527,962)
Support Services - Central		5,258,077		5,408,883		4,603,178		805,705
Community Services		1,391,030		1,391,030		1,884,602		(493,572)
School Nutrition		17,531,421		18,544,388		21,383,365		(2,838,977)
Debt Service								
Principal Retirement		-		-		300,735		(300,735)
Total Expenditures	_	487,244,689	_	511,017,597	_	504,401,088	_	6,616,509
Excess of Revenues over Expenditures	_	848,292	_	848,292	_	39,235,405	· <u>-</u>	38,387,112
Other Financing Sources								
Proceeds from Sale of Capital Assets		137,487		137,487		204,272		66,785
Lease Liability Proceeds		-		-		1,202,940		1,202,940
Transfers Out		(2,063,017)		-		(140,445)	_	(140,445)
Total Other Financing Sources	_	(1,925,530)	_	137,487	_	1,266,767	_	1,129,280
Net Change in Fund Balances		(1,077,238)		985,779		40,502,172		39,516,393
Fund Balances - Beginning	_	91,519,533	_	91,519,533	_	91,519,533		-
Fund Balances - Ending	\$	90,442,295	\$	92,505,312	\$	132,021,705	\$	39,516,393

Notes to the Basic Financial Statements June 30, 2022

NOTE 1: DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY

REPORTING ENTITY

The Cherokee County School District (School District) was established under the laws of the State of Georgia and operates under the guidance of a board elected by the voters and a Superintendent appointed by the Board. The School District is organized as a separate legal entity and has the power to levy taxes and issue bonds. Its budget is not subject to approval by any other entity. Accordingly, the School District is a primary government and consists of all the organizations that compose its legal entity.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the School District have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). GASB is the accepted standard-setting body for governmental accounting and financial reporting principles. The most significant of the School District's accounting policies are described below.

BASIS OF PRESENTATION

The School District's basic financial statements are collectively comprised of the government-wide financial statements, fund financial statements and notes to the basic financial statements. The government-wide statements focus on the School District as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the information's usefulness.

GOVERNMENT-WIDE STATEMENTS:

The Statement of Net Position and the Statement of Activities display information about the financial activities of the overall School District. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Net Position presents the School District's assets, deferred outflows of resources, deferred inflows of resources and liabilities, with the difference reported as net position. Net position is reported in three categories as follows:

- Net investment in capital assets consists of the School District's total investment in capital
 assets, net of accumulated depreciation, and reduced by outstanding debt obligations
 related to those capital assets. To the extent debt has been incurred but not yet expended
 for capital assets, such amounts are not included as a component of net investment in
 capital assets.
- Restricted net position consists of resources for which the School District is legally or
 contractually obligated to spend in accordance with restrictions imposed by external third
 parties or imposed by law through constitutional provisions or enabling legislation.
- 3. **Unrestricted net position** consists of resources not meeting the definition of the two preceding categories. Unrestricted net position often has constraints on resources imposed by management which can be removed or modified.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the School District's governmental activities.

Notes to the Basic Financial Statements June 30, 2022

Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses (expenses of the School District related to the administration and support of the School District's programs, such as office and maintenance personnel and accounting) are not allocated to programs.

Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

FUND FINANCIAL STATEMENTS

The fund financial statements provide information about the School District's governmental funds. Eliminations have been made to minimize the double counting of internal activities. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column.

The School District reports the following major governmental funds:

- The general fund is the School District's primary operating fund. It accounts for and reports all financial resources not accounted for and reported in another fund.
- The capital projects fund accounts for and reports financial resources including Education Special Purpose Local Option Sales Tax (Ed-SPLOST), bond proceeds and grants from Georgia State Financing and Investment Commission that are restricted, committed or assigned for capital outlay expenditures, including the acquisition or construction of capital facilities and other capital assets.
- The debt service fund accounts for and reports financial resources that are restricted, committed, or assigned including taxes (property and sales) legally restricted for the payment of general long-term principal and interest.

BASIS OF ACCOUNTING

The basis of accounting determines when transactions are reported on the financial statements. The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the School District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, sales taxes, grants and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from sales taxes is recognized in the fiscal year in which the underlying transaction (sale) takes place. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The School District considers all revenues reported in the governmental funds to be available if they are collected within 60 days after year-end. The School District considers all intergovernmental revenues to be available if they are collected within six months after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual.

Notes to the Basic Financial Statements June 30, 2022

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term liabilities are reported as other financing sources.

The School District funds certain programs by a combination of specific cost-reimbursement grants, categorical grants, and general revenues. Thus, when program costs are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Schools District's policy to first apply grant resources to such programs, followed by cost-reimbursement grants, then general revenues.

NEW ACCOUNTING PRONOUNCEMENT

In fiscal year 2022, the School District adopted Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*. The primary objective of this statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of government's financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. The adoption of this statement did not have an impact on the beginning net position or beginning fund balances.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash on hand, demand deposits, investments in the State of Georgia local government investment pool (Georgia Fund 1) and short-term investments with original maturities of three months or less from the date of acquisition in authorized financial institutions. Official Code of Georgia Annotated (O.C.G.A.) §45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

INVESTMENTS

The School District can invest its funds as permitted by O.C.G.A. §36-83-4. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity.

Investments made by the School District in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. All other investments are reported at fair value.

For accounting purposes, certificates of deposit are classified as investments if they have an original maturity greater than three months when acquired.

RECEIVABLES

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met. Receivables recorded on the basic financial statements do not

Notes to the Basic Financial Statements June 30, 2022

include any amounts which would necessitate the need for an allowance for uncollectible receivables.

Due to other funds and due from other funds consist of activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year.

INVENTORIES

Food Inventories

On the basic financial statements, inventories of donated food commodities used in the preparation of meals are reported at their Federally assigned value and purchased foods inventories are reported at cost (calculated on the first-in first-out (FIFO) basis). The School District uses the consumption method to account for inventories whereby donated food commodities are recorded as an asset and as revenue when received, and expenses/expenditures are recorded as the inventory items are used. Purchased foods are recorded as an asset when purchased and expenses/expenditures are recorded as the inventory items are used.

Supplies/Equipment Inventories

On the basic financial statements, inventories of stored supplies and equipment are reported at cost using the first-in, first-out method. The School District uses the consumption method to account for the inventories whereby items are recorded as an asset when purchased and expenses are recorded when the item is put into use.

INTANGIBLE RIGHT-TO-USE ASSETS

Leases, as a lessee, are included as intangible right-to-use assets and lease obligations on the Statement of Net Position. An intangible right-to-use asset represents the School District's right to use an underlying asset for the lease term. Lease obligations represent the School District's liability to make lease payments arising from the lease agreement. Intangible right-to-use assets and lease obligations are recognized based on the present value of lease payments over the lease term, where the initial term exceeds 12 months. Residual value guarantees and the value of an option to extend or terminate a lease are reflected to the extent it is reasonably certain to be paid or exercised. Variable payments based on future performance or usage are not included in the measurement of the lease liability. Intangible right-to-use assets are amortized using a straight-line basis over the shorter of the lease term or useful life of the underlying asset.

Capitalization thresholds of intangible right-to-use assets reported in the government-wide statements are as follows:

	Capitalization Policy
Intangible Asset	\$500,000

CAPITAL ASSETS

On the government-wide financial statements, capital assets are recorded at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at the acquisition value on the date donated. The cost of normal maintenance and repairs that do not add to the value of assets or materially extend the useful lives of the assets is not capitalized. The School District does not capitalize book collections or works of art.

Notes to the Basic Financial Statements June 30, 2022

Capital acquisition and construction are recorded as expenditures in the governmental fund financial statements at the time of purchase (including ancillary charges), and the related assets are reported as capital assets in the governmental activities column in the government-wide financial statements.

Depreciation is computed using the straight-line method for all assets, except land, and is used to allocate the actual or estimated historical cost of capital assets over estimated useful lives.

Capitalization thresholds and estimated useful lives of capital assets reported in the government-wide statements are as follows:

	Capitalization	Estimated
	Policy	Useful Life
Land	Any Amount	N/A
Land Improvements	\$10,000	20 Years
Buildings and Improvements	\$10,000	20-50 Years
Equipment	\$10,000	5-10 Years

DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of financial position will report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of resources that applies to a future period(s) and therefore will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of resources that applies to a future period(s) and therefore will not be recognized as an inflow of resources (revenue) until that time.

COMPENSATED ABSENCES

Compensated absences payable consists of vacation leave employees earned based on services already rendered.

Vacation leave of 12 days is awarded on a fiscal year basis to all full-time personnel employed on a twelve-month basis. No other employees are eligible to earn vacation leave. Vacation leave not utilized during the fiscal year may be carried over to the next fiscal year, providing such vacation leave does not exceed 45 days. Vacation leave of 20 days is awarded on a fiscal year basis to the Superintendent and there are no limits on the amount that may be carried over. Upon terminating employment, the School District pays all unused and unforfeited vacation benefits to employees. Accordingly, vacation benefits are accrued as a liability in the government-wide financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements by fiscal-year end.

Members of the Teachers Retirement System of Georgia (TRS) may apply unused sick leave toward early retirement. The liability for early retirement will be borne by TRS rather than by the individual School Districts. Otherwise, sick leave does not vest with the employee, and no liability is reported in the School District's financial statements.

Notes to the Basic Financial Statements June 30, 2022

LONG-TERM LIABILITIES AND BOND DISCOUNTS/PREMIUMS

In the School District's government-wide financial statements, outstanding debt is reported as liabilities. Bond premiums and discounts and the difference between the reacquisition price and the net carrying value of refunded debt are deferred and amortized over the life of the bonds using the effective interest method and the straight-line method, respectively. Bond issuance costs are recognized as an outflow of resources in the fiscal year in which the bonds are issued.

In the governmental fund financial statements, the School District recognizes the proceeds of debt and premiums as other financing sources of the current period. Bond issuance costs are reported as debt service expenditures.

PENSIONS

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Georgia School Employees Postemployment Benefit Fund (School OPEB Fund) and additions to/deductions from School OPEB Fund fiduciary net position have been determined on the same basis as they are reported by School OPEB Fund. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

FUND BALANCES

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

The School District's fund balances are classified as follows:

Nonspendable consists of resources that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted consists of resources that can be used only for specific purposes pursuant to constraints either (1) externally imposed by creditors, grantors, contributors, or laws and regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation.

Committed consists of resources that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board. The Board is the School District's highest level of decision-making authority, and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Board. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned consists of resources constrained by the School District's intent to be used for specific purposes but are neither restricted nor committed. The intent should be expressed by (1) the Board

Notes to the Basic Financial Statements June 30, 2022

or (2) the budget or finance committee, or the Superintendent, or designee, to assign amounts to be used for specific purposes.

Unassigned consists of resources within the general fund not meeting the definition of any aforementioned category. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it may be necessary to report a negative unassigned fund balance.

When multiple categories of fund balance are available for expenditure, the School District will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

It is the goal of the School District to achieve and maintain an unassigned fund balance in the general fund at fiscal year-end of not less than 12% of prior year general fund budgeted expenditures, not to exceed 15% of the total budget of the subsequent fiscal year, in compliance with O.C.G.A. § 20-2-167(a)5. If the unassigned fund balance at fiscal year-end falls below the goal, the School District shall develop a restoration plan to achieve and maintain the minimum fund balance.

USE OF ESTIMATES

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

PROPERTY TAXES

The Cherokee County Board of Commissioners adopted the property tax levy for the 2021 tax digest year (calendar year) on June 17, 2021 (levy date) based on property values as of January 1, 2021. Taxes were due on November 15, 2021 (lien date). Taxes collected within the current fiscal year or within 60 days after year-end on the 2021 tax digest are reported as revenue in the governmental funds for fiscal year 2022. The Cherokee County Board of Commissioners bills and collects the property taxes for the School District, withholds 2.00% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the School District. Property tax revenues, at the fund reporting level, during the fiscal year ended June 30, 2022, for maintenance and operations amounted to \$190,415,181 and for school bonds amounted to \$13,113,768.

Tax millage rates levied for the 2021 tax year (calendar year) for the School District were as follows (a mill equals \$1 per thousand dollars of assessed value):

School Operations	18.20	mills
School Bonds	1.25	mills
		='
	19.45	mills

Additionally, Title Ad Valorem Tax revenues, at the fund reporting level, amounted to \$21,442,078 during fiscal year ended June 30, 2022.

SALES TAXES

Education Special Purpose Local Option Sales Tax (Ed-SPLOST) revenue, at the fund reporting level, during the year ended June 30, 2022 amounted to \$61,034,167 and is to be used for capital

Notes to the Basic Financial Statements June 30, 2022

outlay for educational purposes or debt service. This sales tax was authorized by local referendum and the sales tax must be re-authorized at least every five years.

NOTE 3: BUDGETARY DATA

The budget is a complete financial plan for the School District's fiscal year and is based upon careful estimates of expenditures together with probable funding sources. The budget is legally adopted each year for the general, debt service, and capital projects funds. There is no statutory prohibition regarding over expenditure of the budget at any level. The budget for all governmental funds, except the various school activity (principal) accounts, is prepared and adopted by fund, function and object. The legal level of budgetary control was established by the Board at the aggregate function level. The budget for the general fund was prepared in accordance with accounting principles generally accepted in the United States of America.

The budgetary process begins with the School District's administration presenting an initial revenue estimate for the Board's review and requesting the Board's priorities. The administration develops a budget based on the Board's priorities and available revenue, makes revisions as necessary based on the Board's guidelines, and a tentative budget is presented to the Board for approval. After approval of this tentative budget by the Board, such budget is advertised at least once in a newspaper of general circulation in the locality, as well as the School District's website and statutorily required public hearings are convened. At the next regularly scheduled meeting of the Board after advertisement, the Board receives comments on the tentative budget, makes revisions as necessary and adopts a final budget. The approved budget is then submitted, in accordance with provisions of O.C.G.A. §20-2-167(c), to the Georgia Department of Education. The Board may increase or decrease the budget at any time during the year. All unexpended budget authority lapses at fiscal year-end.

The Superintendent is authorized by the Board to approve adjustments of no more than 5% of the amount budgeted for expenditures in any budget function for any fund. The Superintendent shall report any such adjustments to the Board. If expenditure of funds in any budget function for any fund is anticipated to be more than 5% of the budgeted amount, the Superintendent shall request Board approval for the budget amendment.

See the General Fund Statement of Revenues, Expenditures and Changes in Fund Balances – Budget to Actual in the Basic Financial Statements Section for a detail of any over/under expenditures during the fiscal year under review.

NOTE 4: DEPOSITS, CASH EQUIVALENTS AND INVESTMENTS

COLLATERALIZATION OF DEPOSITS

O.C.G.A. § 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral. The aggregate of the face value of such surety bond and the market value of securities pledged shall be equal to not less than 110% of the public funds being secured after the deduction of the amount of deposit insurance. If a depository elects the pooled method (O.C.G.A. § 45-8-13.1) the aggregate of the market value of the securities pledged to secure a pool of public funds shall be not less than 110% of the daily pool balance. As of June 30, 2022, the School District's deposits were secured by surety bond, insurance, or collateral.

Notes to the Basic Financial Statements June 30, 2022

Acceptable security for deposits consists of any one of or any combination of the following:

- (1) Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,
- (2) Insurance on accounts provided by the Federal Deposit Insurance Corporation,
- (3) Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,
- (4) Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,
- (5) Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,
- (6) Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and
- (7) Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest or debt obligations issued by or securities guaranteed by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

CATEGORIZATION OF DEPOSITS

Custodial credit risk is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. The School District does not have a formal deposit policy for managing custodial credit risk. At June 30, 2022, the School District had deposits with a carrying amount of \$34,765,571, which included \$1,035,554 in Certificates of Deposit that are recorded as investments, and a bank balance of \$39,070,252. The bank balances insured by Federal depository insurance were \$7,245,565.

At June 30, 2022, \$31,824,687 of the School District's bank balances were in the State's Secure Deposit Program (SDP), a multi-bank pledging pool which the School District participates in. The SDP requires participating banks that accept public deposits in Georgia to operate under the policy and procedures of the program. The Georgia Office of State Treasurer (OST) sets the collateral requirements and pledging level for each covered depository. There are four tiers of collateralization levels specifying percentages of eligible securities to secure covered deposits: 25%, 50%, 75%, and 110%. The SDP also provides for collateral levels to be increased in the amount of up to 125% if economic or financial conditions warrants. The program lists the types of eligible criteria. The OST approves authorized custodians.

In accordance with the SDP, if a covered depository defaults, losses to public depositors are first satisfied with any applicable insurance, followed by demands of payment under any letters of credit or sale of the covered depository collateral. If necessary, any remaining losses are to be satisfied by assessments made against the other participating covered depositories. Therefore, for disclosure purposes, all deposits of the SDP are considered to be fully collateralized.

CATEGORIZATION OF CASH EQUIVALENTS

The School District reported cash equivalents of \$205,482,596 in Georgia Fund 1, a local government investment pool, which is included in the cash balance. Georgia Fund 1 is not

Notes to the Basic Financial Statements June 30, 2022

registered with the SEC as an investment company and does not operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. The investment is valued at the pool's share price, \$1.00 per share, which approximates fair value. The pool is an AAAf rated investment pool by Standard and Poor's. The weighted average maturity of Georgia Fund 1 may not exceed 60 days. The weighted average maturity for Georgia Fund 1 on June 30, 2022, was 43 days.

Georgia Fund 1, administered by the State of Georgia, Office of the State Treasurer, is not required to be categorized since the School District did not own any specific identifiable securities in the pool. The investment policy of the State of Georgia, Office of the State Treasurer for the Georgia Fund 1, does not provide for investment in derivatives or similar investments. Additional information on the Georgia Fund 1 is disclosed in the State of Georgia Annual Comprehensive Financial Report, which is publicly available at https://sao.georgia.gov/statewide-reporting/acfr.

CATEGORIZATION OF INVESTMENTS

The School District measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Quoted prices for identical investments in active markets;
- Level 2: Observable inputs other than quoted market prices; and,
- Level 3: Unobservable inputs

At June 30, the School District had the following investments which were not required to be reported under this fair value hierarchy:

Investment Type	<u> </u>	Value	Maturity
Repurchase Agreements Certificates of Deposit	\$	24,675,902 1,035,554	Less than 1 year 6 months-5 years
Total investments	\$	25,711,456	

Repurchase Agreements and Certificates of Deposit are reported at cost.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The School District does not have a formal policy for managing interest rate risk.

Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the School District will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The School District does not have a formal policy for managing custodial credit risk.

At June 30, 2022, \$25,711,456 of the School District's applicable investments were insured or registered, with securities held by the entity or its agent, in the School District's name.

Credit Quality Risk

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law limits investments to those prescribed by O.C.G.A. §36-83-4. The School

Notes to the Basic Financial Statements June 30, 2022

District does not have a formal policy that would further limit its investment choices or one that addresses credit risk.

The investments subject to credit quality risk are reflected below:

Investment Type	 Value	Unrated
Repurchase Agreements	\$ 24,675,902 \$	24,675,902

NOTE 5: CAPITAL ASSETS AND INTANGIBLE RIGHT-TO-USE ASSETS

The following is a summary of changes in the capital assets for governmental activities during the fiscal year:

	Balances July 1, 2021	Increases	Decreases	Transfers	Balances June 30, 2022
Governmental Activities Capital Assets, Not Being Depreciated:	44.505.400 ф	4 (04 00 (#	t.	.	40.040.050
Land S Construction in Progress	41,585,122 \$ 14,943,080_	1,634,836 \$ 9,568,176	- \$ 	- \$ _(17,268,012)	43,219,958 7,243,244
Total Capital Assets Not Being Depreciated	56,528,202	11,203,012		(17,268,012)	50,463,202
Capital Assets Being Depreciated:					
Buildings and Improvements	743,437,320	3,207,627	423,939	17,011,764	763,232,772
Equipment	54,781,671	4,151,199	2,069,567	256,248	57,119,551
Land Improvements	31,380,938	761,807	-	-	32,142,745
Less Accumulated Depreciation for:					
Buildings and Improvements	244,040,406	16,204,452	325,318	-	259,919,540
Equipment	39,630,820	3,349,306	2,036,955	-	40,943,171
Land Improvements	17,416,735	1,057,001	-		18,473,736
Total Capital Assets Being Depreciated -					
Net	528,511,968	(12,490,126)	131,233	17,268,012	533,158,621
Governmental Activities Capital Assets -					
Net	<u>585,040,170</u> \$	(1,287,114) \$	131,233 \$	\$	583,621,823

Current year depreciation expense by function is as follows:

Instructional Services		\$	16,992,886
Support Services			
General Administration	\$ 764,459		
School Administration	612,600		
Support Services - Business	31,162		
Maintenance and Operation	356,033		
Student Transportation Services	 1,775,228		3,539,482
School Nutrition	_	_	78,391
		\$	20,610,759

Notes to the Basic Financial Statements June 30, 2022

The following is a summary of changes in the intangible right-to-use assets for governmental activities during the fiscal year:

	Balances July 1, 2021	Increases	 Decreases	 Transfers	Balances June 30, 2022
Intangible Right-to-Use Assets Equipment	\$ -	\$ 1,202,940	\$ -	\$ -	\$ 1,202,940
Less Accumulated Amortization: Equipment		300,735	 -	 -	300,735
Intangible Right-to-Use Assets - Net	\$ 	\$ 902,205	\$ -	\$ -	\$ 902,205

Current year amortization expense by function is as follows:

Instructional Services \$ 300,735

NOTE 6: INTERFUND TRANSFERS

Interfund transfers for the year ended June 30, 2022, consisted of the following:

		Transfers from								
			(Capital Projects						
Transfer to		General Fund		Fund		Total				
Capital Projects Fund Debt Service Fund	\$	140,445 -	\$	- 22,649,847	\$	140,445 22,649,847				
Total	<u> </u>	140,445	\$	22,649,847	\$_	22,790,292				

Transfers are used to move Ed-SPLOST proceeds from the Capital Projects fund to the Debt Service fund for debt service costs and to move proceeds from the General fund to the Capital Projects fund to support various construction projects.

Notes to the Basic Financial Statements June 30, 2022

NOTE 7: LONG-TERM LIABILITIES

The changes in long-term liabilities during the fiscal year for governmental activities were as follows:

		Governmental Activities							
		Balance			Balance	Due Within			
		July 1, 2021	Additions	Deductions	June 30, 2022	One Year			
	-			_					
General Obligation (G.O.) Bonds	\$	366,200,000 \$	29,615,000 \$	53,180,000 \$	342,635,000 \$	24,905,000			
Unamortized Bond Premiums		38,275,482	7,545,189	8,891,794	36,928,877	5,998,848			
Qualified School Construction Bonds		40,055,000	-	-	40,055,000	-			
Leases		-	1,202,940	300,735	902,205	300,735			
Compensated Absences		1,542,460	1,117,206	1,178,732	1,480,934	1,178,732			
	\$	446,072,942 \$	39,480,335 \$	63,551,261 \$	422,002,016 \$	32,383,315			

The School District's bonded debt consists of various issues of general obligation bonds and Qualified School Construction Bonds (QSCB) that are generally callable with interest payable semiannually. Bond proceeds primarily pay for acquiring or constructing capital facilities. Bonds have also been issued to advance-refund previously issued bonds. The School District repays general obligation bonds and QSCB from voter-approved property taxes and sales taxes. General obligation bonds and QSCB are direct obligations and pledge the full faith and credit of the School District.

In the event the entity is unable to make the principal and interest payments using proceeds from the Education Special Purpose Local Option Sales Tax (Ed-SPLOST), the debt will be satisfied from a direct annual ad valorem tax levied upon all taxable property within the School District. Additional security is provided by the State of Georgia Intercept Program which allows for state appropriations entitled to the School District to be transferred to the Debt Service Account Custodian for the payment of debt. The School District had no unused line of credit as of June 30, 2022.

GENERAL OBLIGATION DEBT OUTSTANDING

During fiscal year 2022, the School District issued general obligation bonds totaling \$29,615,000 to finance the costs of adding to, renovating, repairing, improving, and equipping existing school facilities, including athletic facilities, and acquiring system-wide technology improvements, school buses and land for future facilities.

Also, during fiscal year 2022, the School District opted to make payments to redeem and defease the outstanding portion of the 2012 Series Bonds in the amount of \$28,080,000. As a result, 2012 Series Bonds are considered defeased, and the liability for these portions has been removed from the government-wide Statement of Net Position. The School District redeemed and defeased the aforementioned bonds to reduce its total debt service payments over 10 years beginning subsequent to fiscal year 2022 by \$7,847,305.

Voters have authorized \$15,150,000 in general obligation debt for capital outlay projects and the costs of issuing and paying capitalized interest which was not issued as of June 30, 2022.

Notes to the Basic Financial Statements June 30, 2022

General obligation bonds currently outstanding are as follows:

	Interest		Maturity		Amount
Description	Rates	Issue Date	Date	Amount Issued	Outstanding
2009B Series	5.00%	6/18/2009	8/1/2028 \$	48,375,000 \$	48,375,000
2014A Series	3.75-5.00%	2/6/2014	8/1/2033	46,885,000	22,920,000
2014B Series	5.00%	2/6/2014	8/1/2025	34,430,000	26,755,000
2015 Series	4.00-5.00%	2/15/2015	2/1/2033	108,960,000	101,430,000
2016 Series	5.00%	5/19/2016	8/1/2023	42,685,000	25,130,000
2017 Series	3.00-5.00%	5/9/2017	2/1/2033	18,175,000	18,175,000
2018 Series	5.00%	5/3/2018	8/1/2033	39,685,000	39,685,000
2020 Series	5.00%	1/16/2020	2/1/2033	30,550,000	30,550,000
2022 Series	5.00%	2/1/2022	8/1/2032	29,615,000	29,615,000
			\$	435,290,000 \$	342,635,000

The following schedule details debt service requirements to maturity for the School District's total general obligation bonds payable:

Payments Due in		General O		Amortization of		
Fiscal Year Ended June 30:		Principal		Interest		Bond Premium
2023	\$	24,905,000		16,887,575	\$	5,998,848
2024		26,975,000		15,616,950		5,227,176
2025		29,840,000		14,166,746		4,938,739
2026		43,055,000		12,533,421		4,534,561
2027		34,395,000		10,634,236		3,973,017
2028-2032		147,485,000		29,088,529		11,703,195
2033-2037	_	35,980,000		1,748,163		553,341
Total Principal and Interest	\$_	342,635,000	\$	100,675,620	\$	36,928,877

In fiscal year 2022, voters authorized the School District to issue general obligation bonds in the amount of \$290,000,000. The proceeds from these bonds will be used primarily for acquiring, constructing, and improving capital facilities. The School District has not issued these bonds as of the report date.

QUALIFIED SCHOOL CONSTRUCTION BONDS (QSCB)

Section 1521 of the American Recovery and Reinvestment Act (ARRA) of 2009 provides for a source of capital at no or at nominal interest rates for costs incurred by School Districts in connection with the construction, rehabilitation, or repair of a public-school facility or for the acquisition of land where a school will be built. Investors receive Federal income tax credits at prescribed tax credit rates in lieu of interest, which essentially allows School Districts to borrow without incurring interest costs.

When the stated interest rate on the QSCB results in interest payments that exceed the supplemental interest payments discussed in the preceding paragraph, the School District may apply for a direct cash subsidy payment from the U.S. Treasury which is intended to reduce the

Notes to the Basic Financial Statements June 30, 2022

stated interest rate to a nominal percentage. To qualify for this subsidy, the School District is required to periodically file appropriate documents with the Internal Revenue Service. These subsidy payments do not include the amount of any supplemental interest paid on a QSCB. The interest subsidy received by the School District in fiscal year 2022 was \$2,074,432, which funded all but \$206,062 of interest expense due on the QSCB.

Debt currently outstanding under Qualified School Construction Bonds is as follows:

Description	Interest Rates	Issue Date	Maturity Date	Amount Issued	Amount Outstanding
2010B Series	5.63%	11/11/2010	8/1/2028	\$ <u>40,055,000</u> \$	40,055,000
				\$ <u>40,055,000</u> \$	40,055,000

The following is a schedule of total Qualified School Construction Bond payments:

Payments Due in Fiscal Year Ended June 30:	_	Principal	Interest
2023	\$	- \$	2.253.494
2024	•	-	2,253,494
2025		-	2,253,494
2026		-	2,253,494
2027		375,000	2,242,946
2028-2032		39,680,000	2,325,226
Total Principal and Interest	\$_	40,055,000 \$	13,582,148

LEASES

The School District has acquired copier equipment under the provisions of various contracts that convey control of the right to use another entity's asset for a period of time in an exchange or exchange-like transaction. These contracts are classified as leases for accounting purposes.

The following is a summary of the carrying values of intangible right-to-use assets under lease at June 30, 2022:

	_	Governmental Activities
Equipment Less: Accumulated Amortizaion	\$	1,202,940 300,735
	\$	902,205

During the current fiscal year, the School District entered into a lease agreement as lessee for the right-to-use copier equipment at a cost of \$1,202,940. This lease qualifies as a lease for accounting purposes, and, therefore, has been recorded at the present value of the future minimum lease payments as of the date of inception.

Notes to the Basic Financial Statements June 30, 2022

Leases currently outstanding are as follows:

Purpose	Issue Date	Maturity Date	_	Amount Issued	·	Amount Outstanding
Canon Copier Lease	7/1/2021	6/30/2025	\$_	1,202,940	\$	902,205
			\$	1,202,940	\$	902,205

The following is a schedule of total lease payments:

Fiscal Year Ended June 30:	 Principal
2023	\$ 300,735
2024	300,735
2025	 300,735
Total Principal and Interest	\$ 902,205

COMPENSATED ABSENCES

Compensated absences represent obligations of the School District relating to employees' rights to receive compensation for future absences based upon service already rendered. This obligation relates only to vesting accumulating leave in which payment is probable and can be reasonably estimated. Typically, the general fund is the fund used to liquidate this long-term debt. The School District uses the vesting method to compute compensated absences.

NOTE 8: RISK MANAGEMENT

COMMERCIAL INSURANCE

The School District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors or omissions; job related illness or injuries to employees; and natural disasters. The School District is self-insured for workers' compensation, unemployment claims, and dental claims. The School District purchases commercial insurance for all other risks or loss. Settled claims resulting from these insured risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

WORKERS' COMPENSATION

The School District has established a limited risk management program for workers' compensation claims. The School District accounts for claims within the general fund with expenses/expenditures and liability being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$400,000 loss per occurrence, up to the statutory limit.

Notes to the Basic Financial Statements June 30, 2022

Changes in the workers' compensation claims liability during the last two fiscal years are as follows:

		Beginning		Claims and			
		of Year		Changes in	Claims		End of Year
		Liability		Estimates	Paid		Liability
	_	_	_	_	_	_	
2021	\$	679,108	\$	444,722	\$ 509,114	\$	614,716
2022	\$	614,716	\$	534,213	\$ 492,841	\$	656,088

UNEMPLOYMENT COMPENSATION

The School District is self-insured with regard to unemployment compensation claims. The School District accounts for claims within the general fund with expenses/expenditures and liability being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated. A liability of \$135,716 was accrued as of June 30, 2022 for fiscal year 2021 unemployment compensation claims.

DENTAL CLAIMS

The School District is self-insured with regard to dental claims. The School District accounts for dental claims expenditures and liability in the general fund when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated.

Changes in the dental claims liability during the last two fiscal years are as follows:

	_	Beginning of Year Liability	-	Claims and Changes in Estimates	_	Claims Paid	End of Year Liability
2021	\$	67,510	\$	3,014,127	\$_	3,012,598	\$ 69,039
2022	\$	69,039	\$	3,046,637	\$	3,040,744	\$ 74,932

SURETY BOND

The School District purchased surety bonds to provide additional insurance coverage as follows:

Position Covered	 Amount			
Superintendent	\$ 100,000			
Chief Financial Officer	100,000			
School Principals	10,000			

NOTE 9: SIGNIFICANT CONTINGENT LIABILITIES

FEDERAL GRANTS

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. Any disallowances resulting from the grantor audit may become a liability of the School District. However, the School District believes that such disallowances, if any, will be immaterial to its overall financial position.

Notes to the Basic Financial Statements
June 30, 2022

LITIGATION

The School District is a defendant in various legal proceedings pertaining to matters incidental to the performance of routine School District operations. The ultimate disposition of these proceedings is not presently determinable but is not believed to have a material adverse effect on the financial condition of the School District.

NOTE 10: OTHER POST-EMPLOYMENT BENEFITS (OPEB)

GEORGIA SCHOOL PERSONNEL POST-EMPLOYMENT HEALTH BENEFIT FUND

Plan Description: Certified teachers and non-certified public school employees of the School District as defined in §20-2-875 of the Official Code of Georgia Annotated (O.C.G.A.) are provided OPEB through the School OPEB Fund - a cost-sharing multiple-employer defined benefit post-employment healthcare plan, reported as an employee trust fund and administered by a Board of Community Health (Board). Title 20 of the O.C.G.A. assigns the authority to establish and amend the benefit terms of the group health plan to the Board.

Benefits Provided: The School OPEB Fund provides healthcare benefits for retirees and their dependents due under the group health plan for public school teachers, including librarians, other certified employees of public schools, regional educational service agencies and non-certified public school employees. Retiree medical eligibility is attained when an employee retires and is immediately eligible to draw a retirement annuity from Employees' Retirement System (ERS), Georgia Judicial Retirement System (JRS), Legislative Retirement System (LRS), Teachers Retirement System (TRS) or Public School Employees Retirement System (PSERS). If elected, dependent coverage starts on the same day as retiree coverage. Medicare-eligible retirees are offered Standard and Premium Medicare Advantage plan options. Non-Medicare eligible retiree plan options include Health Reimbursement Arrangement (HRA), Health Maintenance Organization (HMO) and a High Deductible Health Plan (HDHP). The School OPEB Fund also pays for administrative expenses of the fund. By law, no other use of the assets of the School OPEB Fund is permitted.

Contributions: As established by the Board, the School OPEB Fund is substantially funded on a pay-as-you-go basis; that is, annual cost of providing benefits will be financed in the same year as claims occur. Contributions to the School OPEB Fund from the School District were \$8,229,841 for the year ended June 30, 2022. Active employees are not required to contribute to the School OPEB Fund.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2022, the School District reported a liability of \$242,856,932 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2021. The total OPEB liability used to calculate the net OPEB liability was based on an actuarial valuation as of June 30, 2020. An expected total OPEB liability as of June 30, 2021 was determined using standard roll-forward techniques. The School District's proportion of the net OPEB liability was actuarially determined based on employer contributions during the fiscal year ended June 30, 2021. At June 30, 2021, the School District's proportion was 2.24%, which was a decrease of 0.014% from its proportion measured as of June 30, 2020.

Notes to the Basic Financial Statements June 30, 2022

For the year ended June 30, 2022, the School District recognized OPEB expense of \$1,042,558. At June 30, 2022, the School District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	OPEB				
	Deferred Outflows of Resources		Deferred Inflows of Resources		
Differences between expected and actual experience	\$ -	\$	110,887,704		
Changes of assumptions	44,470,852		19,816,972		
Net difference between projected and actual earnings on OPEB plan investments	-		385,094		
Changes in proportion and differences between School District contributions and proportionate share of contributions	7,859,010		1,816,018		
School District contributions subsequent to the measurement date	8,229,841				
Total	\$ 60,559,703	\$	132,905,788		

School District contributions subsequent to the measurement date are reported as deferred outflows of resources and will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30:	OPEB			
2023	\$	(19,917,954)		
2024		(18,572,038)		
2025		(14,090,311)		
2026		(10,018,439)		
2027		(13,821,698)		
Thereafter		(4,155,487)		

Actuarial assumptions: The total OPEB liability as of June 30, 2021 was determined by an actuarial valuation as of June 30, 2020 using the following actuarial assumptions and other inputs, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2021:

OPEB:

Inflation	2.50%
Salary increases	3.00% - 8.75%, including inflation

Notes to the Basic Financial Statements June 30, 2022

Long-term expected rate of return	of	7.00%, compounded annually, net of investment expense, and including inflation
Healthcare cost trend rate		
Pre-Medicare Eligible		6.75%
Medicare Eligible		5.13%
Ultimate trend rate		
Pre-Medicare Eligible		4.50%
Medicare Eligible		4.50%
Year of Ultimate trend rate		
Pre-Medicare Eligible		2029
Medicare Eligible		2023

Mortality rates were based on the Pub-2010 Combined Mortality Table for Males or Females, as appropriate, as follows:

- For TRS members: The Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree Mortality Table projected generationally with MP-2019 projection scale (set forward one year and adjusted 106%) is used for death prior to retirement and for service retirements and beneficiaries. The Pub-2010 Teachers Mortality Table for Disabled Retirees projected generationally with MP-2019 Projection scale (set forward one year and adjusted 106%) is used for disability retirements. For both, rates of improvement were reduced by 20% for all years prior to the ultimate rate.
- For PSERS members: Pre-retirement mortality rates were based on the Pub-2010 General Employee Mortality Table, with no adjustment, with the MP-2019 Projections scale applied generationally. Post-retirement mortality rates for service retirements were based on the Pub-2010 General Healthy Annuitant Mortality Table (ages set forward one year and adjusted 105% for males and 108% for females) with the MP-2019 Projection scale applied generationally. Post-retirement mortality rates for disability retirements were based on the Pub-2010 General Disabled Mortality Table (ages set back three years for males and adjusted 103% for males and 106% for females) with the MP-2019 Projections scaled applied generationally. Post-retirement mortality rates for beneficiaries were based on the Pub-2010 General Contingent Survivor Mortality Table (ages set forward two years and adjusted 106% for males and 158% for females) with the MP-2019 Project scale applied generationally.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the pension systems, which covered the five-year period ending June 30, 2018, with the exception of the assumed annual rate of inflation which was changed from 2.75% to 2.50%, effective with the June 30, 2018 valuation.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2020 valuation were based on a review of recent plan experience done concurrently with the June 30, 2020 valuation.

Notes to the Basic Financial Statements June 30, 2022

Projection of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

The long-term expected rate of return on OPEB plan investments was determined using a lognormal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset class	Target allocation	Long-Term Expected Real Rate of Return*
Fixed income Equities	30.00% 	0.50% 9.20%
Total	100.00%	

^{*}Net of Inflation

Discount rate: In order to measure the total OPEB liability for the School OPEB, a single equivalent interest rate of 2.20% was used as the discount rate, as compared with last year's rate of 2.22%. This is comprised mainly of the yield or index rate for 20 year tax-exempt general obligation bonds with an average rating of AA or higher (2.16% per the Municipal Bond Index Rate). The projection of cash flows used to determine the discount rate assumed that contributions from members and from employers will be made at the current level as averaged over the last five years, adjusted for annual projected changes in headcount. Projected future benefit payments for all current plan members were projected through 2145.

Sensitivity of the School District's proportionate share of the net OPEB liability to changes in the discount rate: The following presents the collective net OPEB liability of the participating employers calculated using the discount rate of 2.20%, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.20%) or 1 percentage-point higher (3.20%) than the current discount rate:

	_	1% Decrease (1.20%)	. <u>-</u>	Current Discount Rate (2.20%)	 1% Increase (3.20%)
School District's proportionate share of the Net OPEB liability	\$	277,639,939	\$	242,856,932	\$ 213,740,265

Notes to the Basic Financial Statements June 30, 2022

Sensitivity of the School District's proportionate share of the net OPEB liability to changes in the healthcare cost trend rates: The following presents the collective net OPEB liability of the participating employers, as well as what the collective net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		Current Healthcare				
	1% Decrease Cost Trend Rate			1% Increase		
School District's proprotionate						
share of the net OPEB liability	\$	206,073,523	\$	242,856,932	\$	288,839,087

OPEB plan fiduciary net position: Detailed information about the OPEB plan's fiduciary net position is available in the Annual Comprehensive Financial Report, which is publicly available at https://sao.georgia.gov/statewide-reporting/acfr.

NOTE 11: RETIREMENT PLANS

The School District participates in various retirement plans administered by the State of Georgia, as further explained below.

TEACHERS RETIREMENT SYSTEM OF GEORGIA (TRS)

Plan Description: All teachers of the School District as defined in O.C.G.A §47-3-60 and certain other support personnel as defined by O.C.G.A. §47-3-63 are provided a pension through the Teachers Retirement System of Georgia (TRS). TRS, a cost-sharing multiple-employer defined benefit pension plan, is administered by the TRS Board of Trustees (TRS Board). Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. The Teachers Retirement System of Georgia issues a publicly available separate financial report that can be obtained at www.trsga.com/publications/.

Benefits Provided: TRS provides service retirement, disability retirement, and death benefits. Normal retirement benefits are determined as 2% of the average of the employee's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. An employee is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. Ten years of service is required for disability and death benefits eligibility. Disability benefits are based on the employee's creditable service and compensation up to the time of disability. Death benefits equal the amount that would be payable to the employee's beneficiary had the employee retired on the date of death. Death benefits are based on the employee's creditable service and compensation up to the date of death.

Contributions: Per Title 47 of the O.C.G.A., contribution requirements of active employees and participating employers, as actuarially determined, are established and may be amended by the TRS Board. Pursuant to O.C.G.A. §47-3-63, the employer contributions for certain full-time public school support personnel are funded on behalf of the employer by the State of Georgia. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Employees were required to contribute 6.00% of their annual pay during fiscal year 2022. The School District's contractually required contribution rate for the year ended June 30, 2022 was 19.81% of annual School District payroll, of which 19.75% of payroll was required from the School District and 0.06% of payroll

Notes to the Basic Financial Statements June 30, 2022

was required from the State. For the current fiscal year, employer contributions to the pension plan were \$53,000,616 and \$152,935 from the School District and the State, respectively.

PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM (PSERS)

Plan description: PSERS is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly in 1969 for the purpose of providing retirement allowances for public school employees who are not eligible for membership in the Teachers Retirement System of Georgia. The Employees' Retirement System of Georgia (ERS) Board of Trustees, plus two additional trustees, administers PSERS. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. PSERS issues a publicly available financial report that can be obtained at https://www.ers.ga.gov/financials.

Benefits provided: A member may retire and elect to receive normal monthly retirement benefits after completion of ten years of creditable service and attainment of age 65. A member may choose to receive reduced benefits after age 60 and upon completion of ten years of service.

Upon retirement, the member will receive a monthly benefit of \$15.50, multiplied by the number of years of creditable service. Death and disability benefits are also available through PSERS. Additionally, PSERS may make periodic cost-of-living adjustments to the monthly benefits. Upon termination of employment, member contributions with accumulated interest are refundable upon request by the member. However, if an otherwise vested member terminates and withdraws his/her member contribution, the member forfeits all rights to retirement benefits.

Contributions: The general assembly makes an annual appropriation to cover the employer contribution to PSERS on behalf of local school employees (bus drivers, cafeteria workers, and maintenance staff). The annual employer contribution required by statute is actuarially determined and paid directly to PSERS by the State Treasurer in accordance with O.C.G.A. §47-4-29(a) and 60(b). Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Individuals who became members prior to July 1, 2012 contribute \$4 per month for nine months each fiscal year. Individuals who became members on or after July 1, 2012 contribute \$10 per month for nine months each fiscal year. The State of Georgia, although not the employer of PSERS members, is required by statute to make employer contributions actuarially determined and approved and certified by the PSERS Board of Trustees. The current fiscal year contribution was \$629,957.

PENSION LIABILITIES, PENSION EXPENSE, AND DEFERRED OUTFLOWS OF RESOURCES AND DEFERRED INFLOWS OF RESOURCES RELATED TO PENSIONS

At June 30, 2022, the School District reported a liability of \$172,937,931 for its proportionate share of the net pension liability for TRS.

Notes to the Basic Financial Statements June 30, 2022

The TRS net pension liability reflected a reduction for support provided to the School District by the State of Georgia for certain public school support personnel. The amount recognized by the School District as its proportionate share of the net pension liability, the related State of Georgia support, and the total portion of the net pension liability that was associated with the School District were as follows:

School District's proportionate share of the net pension liability	\$ 172,937,931
State of Georgia's proportionate share of the net pension liability associated with the School District	 531,633
Total	\$ 173,469,564

The net pension liability for TRS was measured as of June 30, 2021. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2020. An expected total pension liability as of June 30, 2021 was determined using standard roll-forward techniques. The School District's proportion of the net pension liability was based on contributions to TRS during the fiscal year ended June 30, 2021.

At June 30, 2021, the School District's TRS proportion was 1.96%, which was a decrease of 0.004% from its proportion measured as of June 30, 2020.

At June 30, 2022, the School District did not have a PSERS liability for a proportionate share of the net pension liability because of a Special Funding Situation with the State of Georgia, which is responsible for the net pension liability of the plan. The amount of the State's proportionate share of the net pension liability associated with the School District is \$491,094.

The PSERS net pension liability was measured as of June 30, 2021. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2020. An expected total pension liability as of June 30, 2021 was determined using standard roll-forward techniques. The State's proportion of the net pension liability associated with the School District was based on actuarially determined contributions paid by the State during the fiscal year ended June 30, 2021.

For the year ended June 30, 2022, the School District recognized pension expense of \$7,851,251 for TRS and \$5,163 for PSERS and revenue of \$66,724 for TRS and \$5,163 for PSERS. The revenue is support provided by the State of Georgia. For TRS the State of Georgia support is provided only for certain support personnel.

Notes to the Basic Financial Statements June 30, 2022

At June 30, 2022, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	_	TRS			
	_	Deferred		Deferred	
		Outflows of		Inflows of	
	_	Resources		Resources	
Differences between expected and actual experience	\$	41,268,488	\$	-	
Changes of assumptions		33,471,576		-	
Net difference between projected and actual earnings on pension plan investments		-		252,959,344	
Changes in proportion and differences between School District contributions and proportionate share of contributions		2,604,403		715,895	
School District contributions subsequent to the measurement date	_	53,000,616	-	<u>-</u>	
Total	\$_	130,345,083	\$	253,675,239	

The School District contributions subsequent to the measurement date for TRS are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	 TRS
2023	\$ (32,381,704)
2024	(32,452,206)
2025	(48,996,772)
2026	(62,500,090)
2027	-
Thereafter	-

Actuarial assumptions: The total pension liability as of June 30, 2021 was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Teachers Retirement System:

Inflation	2.50%
Salary increases	3.00% - 8.75%, average, including inflation
Investment rate of return	7.25%, net of pension plan investment expense, including inflation

Notes to the Basic Financial Statements June 30, 2022

Post-retirement benefit 1.50% semi-annually increases

Post-retirement mortality rates for service retirements and beneficiaries were based on the Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree mortality table (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. Post-retirement mortality rates for disability retirements were based on the Pub-2010 Teachers Mortality Table for Disabled Retirees (ages set forward one year and adjusted 106%) with the MP-2019 Projection scale applied generationally. The rates of improvement were reduced by 20% for all years prior to the ultimate rate. The Pub-2010 Teachers Headcount Weighted Below Median Employee mortality table with ages set forward one year and adjusted 106% as used for death prior to retirement. Future improvement in mortality rates was assumed using the MP-2019 projection scale generationally. These rates of improvement were reduced by 20% for all years prior to the ultimate rate.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the period July 1, 2013 – June 30, 2018.

Public School Employees Retirement System:

Inflation 2.50%
Salary increases N/A

Investment rate of return 7.00%, net of pension plan investment

expense, including inflation

Post-retirement benefit increases 1.50% semi-annually

Mortality rates are as follows:

- The Pub-2010 General Employee Table, with no adjustments, projected generationally with the MP-2019 scale is used for both males and females while in active service.
- The Pub-2010 Family of Tables projected generationally with the MP-2019 Scale and with further adjustments are used for post-retirement mortality assumptions as follows:

Participant Type	Membership Table	Set Forward (+)/ Setback (-)	Adjustment to Rates
Service Retirees	General Healthy Below- Median Annuitant	Male: +2; Female: +2	Male: 101%; Female: 103%
Disability Retirees	General Disabled	Male: -3; Female: 0	Male: 103%; Female: 106%
Beneficiaries	General Below-Median	Male: +2; Female: +2	Male: 104%; Female 99%

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the period July 1, 2014 – June 30, 2019.

The long-term expected rate of return on TRS and PSERS pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term

Notes to the Basic Financial Statements June 30, 2022

expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset class	TRS Target allocation	Long-term expected real rate of return*	PSERS Target allocation	Long-term expected real rate of return*
Fixed income	30.00%	(0.80)%	30.00%	(1.50)%
Domestic large stocks	46.30%	9.30%	46.40%	9.20%
Domestic small stocks	1.20%	13.30%	1.10%	13.40%
International developed market stocks	11.50%	9.30%	11.70%	9.20%
International emerging market stocks	6.00%	11.30%	5.80%	10.40%
Alternative	5.00%	10.60%	5.00%	10.60%
Total	100.00%		100.00%	

^{*} Rates shown are net of inlation

Discount rate: The discount rate used to measure the total TRS pension liability was 7.25%. The discount rate used to measure the total PSERS pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and nonemployer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the TRS and PSERS pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the School District's proportionate share of the net pension liability to changes in the discount rate: The following presents the School District's proportionate share of the net pension liability calculated using the discount rate of 7.25%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25% and 6.00%) or 1-percentage-point higher (8.25% and 8.00%) than the current rate:

Teachers Retirement System:		1% Decrease (6.25%)		Current Discount Rate (7.25%)		1% Increase (8.25%)
School District's proportionate share of the	_		_		_	(/=
net pension liability	\$	465,848,969	\$	172,937,931	\$	(67,082,452)

Pension plan fiduciary net position: Detailed information about the pension plan's fiduciary net position is available in the separately issued TRS and PSERS financial report which is publicly available at www.trsga.com/publications.

Payables to the pension plan: At June 30, 2022, the School District reported a payable in the amount of \$5,675,246 to the TRS plan for the employee and employer contributions attributable to June of 2022.

Notes to the Basic Financial Statements June 30, 2022

DEFINED CONTRIBUTION PLAN

In August 2001, Cherokee County Board of Education adopted the School District's 403(b) pension plan for the group of employees covered under the Public School Employees' Retirement System (PSERS). Recognizing that PSERS was a limited defined contribution and defined benefit plan which did not provide for an adequate retirement for this group of employees, it was the Cherokee County Board of Education's desire to supplement the retirement savings of this group.

The School District selected VALIC as the provider of the School District's 403(b) plan. For each employee covered under PSERS, the School District began contributing to the plan an amount equal to \$.50 for each \$1.00 of employee contributions up to four percent of the employee's regular earnings.

An employee becomes vested in employer contributions in accordance with the following schedule:

0-35 months of service: 0% 36-47 months of service: 50% 48-59 months of service: 75% 60+ months of service: 100%

Employees who have already completed five years of service at the time of enrollment are immediately vested upon enrollment. Employees at all times are 100% vested in employee contributions.

Funds accumulated through employer contributions are only available to the employee upon termination of employment or by achieving normal retirement age as determined by the Internal Revenue Service. If an employee terminates employment prior to achieving vested status, funds contributed by the School District on behalf of the non-vested employee are credited back to the School District.

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

	Percentage	R	Required
Fiscal Year	Contributed	Co	ntribution
2022	100%	\$	233,454
2021	100%		203,602
2020	100%		228,537

NOTE 12: TAX ABATEMENTS

The public purpose of the Cherokee County Development Authority is promoting and expanding for the public good and welfare, industry and trade within Cherokee County and reducing unemployment to the greatest extent possible. The Cherokee County Development Authority, in coordination with Cherokee County government, provide a tax incentive program for qualified industries locating/located in Cherokee County. The purpose of this program is to encourage additional investment from new and existing industries to grow and diversify the tax base and local economy. Eligibility for the tax abatement program is based off the number and quality of jobs

Notes to the Basic Financial Statements June 30, 2022

created as well as the amount of capital investment. There are claw-back provisions should the recently located company not meet their committed jobs and capital investment numbers.

For the fiscal year ended June 30, 2022, the Cherokee County Development Authority abated property taxes due to the School District that were levied on July 20, 2021 and due on November 15, 2021 totaling \$899,966.

Required Supplementary Information



Required Supplementary Information
Schedule of Proportionate Share of Net Pension Liability
Teachers Retirement System of Georgia
For the Fiscal Years Ended June 30

Year Ended	School District's proportion of the net pension liability	r sh	chool District's proportionate hare of the net ension liability	State of Georgia's proportionate share of the net pension liability associated with the School District					chool District's overed payroll	School District's proportionate share of the net pension liability as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2022	1.96%	\$	172,937,931	\$	531,633	\$	173,469,564	\$	255,192,230	67.77%	92.03%
2021	1.96%		474,722,583		1,462,640		476,185,223		253,712,642	187.11%	77.01%
2020	1.95%		419,413,252		1,355,315		420,768,567		238,692,053	175.71%	78.56%
2019	1.94%		359,724,288		1,186,863		360,911,151		231,484,139	155.40%	80.27%
2018	1.92%		356,627,528		1,429,396		358,056,924		221,443,384	161.05%	79.33%
2017	1.93%		397,351,768		1,736,108		399,087,876		212,135,952	187.31%	76.06%
2016	1.92%		291,638,386		1,357,677		292,996,063		203,096,846	143.60%	81.44%
2015	1.88%		237,742,125		1,057,565		238,799,690		192,776,926	123.32%	84.03%

Required Supplementary Information Schedule of Contributions - Teachers Retirement System of Georgia For the Fiscal Years Ended June 30

Year Ended	Contributions in relation to the contractually required contribution contribution		Contr	ribution deficiency (excess)	 chool District's overed payroll	Contribution as a percentage of covered payroll	
2022	\$ 53,000,616	\$	53,000,616	\$	-	\$ 268,311,752	19.75%
2021	48,310,616		48,310,616		-	255,192,230	18.93%
2020	53,468,629		53,468,629		-	253,712,642	21.07%
2019	49,737,547		49,737,547		-	238,692,053	20.84%
2018	38,784,465		38,784,465		-	231,484,139	16.75%
2017	32,062,007		32,062,007		-	221,443,384	14.48%
2016	30,323,698		30,323,698		-	212,135,952	14.29%
2015	26,600,262		26,600,262		-	203,096,846	13.10%
2014	23,551,556		23,551,556		-	192,776,926	12.22%

Required Supplementary Information Schedule of Proportionate Share of Net Pension Liability Public School Employees Retirement System of Georgia For the Fiscal Years Ended June 30

Year Ended	School District's proportion of the net pension liability	School District's proportionate share of the net pension liability	pro sha pen assoc	e of Georgia's opportionate re of the net asion liability ciated with the mool District	Total	 nool District's vered payroll	School District's proportionate share of the net pension liability as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability	
2022	0.00%	\$ -	\$	491,094	\$ 491,094	\$ 8,379,095	N/A	98.00%	
2021	0.00%	-		3,632,552	3,632,552	8,573,009	N/A	84.45%	
2020	0.00%	-		3,383,345	3,383,345	9,139,952	N/A	85.02%	
2019	0.00%	-		3,228,085	3,228,085	9,967,544	N/A	85.26%	
2018	0.00%	-		2,850,834	2,850,834	10,091,040	N/A	76.33%	
2017	0.00%	-		3,719,948	3,719,948	8,638,876	N/A	72.34%	
2016	0.00%	-		2,375,349	2,375,349	8,399,160	N/A	76.20%	
2015	0.00%	-		1,997,884	1,997,884	8,408,080	N/A	76.20%	

Required Supplementary Information
Schedule of Proportionate Share of Net OPEB Liability
School OPEB Fund
For the Fiscal Years Ended June 30

Year Ended	School District's proportion of the net OPEB liability	propo	chool District's ortionate share of net OPEB liability (asset)	School District's covered payroll	School District's proportionate share of the net OPEB liability as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total OPEB liability
2022	2.24%	\$	242,856,932	\$ 193,729,897	125.36%	6.14%
2021	2.26%		331,435,964	191,830,333	172.78%	3.99%
2020	2.23%		273,784,693	201,721,966	135.72%	4.63%
2019	2.20%		279,928,576	201,098,305	139.20%	2.93%
2018	2.18%		306,413,183	153,601,363	199.49%	1.61%

Required Supplementary Information Schedule of Contributions - School OPEB Fund For the Fiscal Years Ended June 30

Year Ended	Contractually required contribution		to th	outions in relation e contractually red contribution	Contribution deficiency (excess)			chool District's overed payroll	Contribution as a percentage of covered payroll	
2022	\$	8,229,841	\$	8,229,841	\$	-	\$	205,733,101	4.00%	
2021		8,340,887		8,340,887		-		193,729,897	4.31%	
2020		7,631,155		7,631,155		-		191,830,333	3.98%	
2019		12,015,177		12,015,177		-		201,721,966	5.96%	
2018		11,415,245		11,415,245		-		201,098,305	5.68%	

Notes to the Required Supplementary Information For the Fiscal Year Ended June 30, 2022

Teachers Retirement System

Changes of assumptions: In 2010 and later, the expectation of retired life mortality was changed to the RP-2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience. In 2010, assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience.

On November 18, 2015, the Board adopted recommended changes to the economic and demographic assumptions utilized by the System. Primary among the changes were the updates to rates of mortality, retirement, disability, withdrawal and salary increases. The expectation of retired life mortality was changed to RP-2000 White Collar Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB (set forward one year for males).

On May 15, 2019, the Board adopted recommended changes from the smoothed valuation interest rate methodology that had been in effect since June 30, 2009, to a constant interest rate method. In conjunction with the methodology, the long-term assumed rate of return in assets (discount rate) has been changed from 7.50% to 7.25%, and the assumed annual rate of inflation has been reduced from 2.75% to 2.50%.

In 2019 and later, the expectation of retired life mortality was changed to the Pub-2010 Teachers Headcount Weighted Below Median Healthy Retiree mortality table from the RP-2000 Mortality Tables. In 2019, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience.

Public School Employees Retirement System

Changes of assumptions: In 2010 and later, the expectation of retired life mortality was changed to the RP-2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience.

On December 17, 2015, the Board adopted recommended changes to the economic and demographic assumptions utilized by the System. Primary among the changes were the updates to rates of mortality, retirement and withdrawal. The expectation of retired life mortality was changed to the RP-2000 Blue Collar Mortality Table projected to 2025 with projection scale BB (set forward 3 years for males and 2 years for females).

On March 15, 2018, the Board adopted a new funding policy. Because of this new funding policy, the assumed investment rate of return was reduced from 7.50% to 7.40% for the June 30, 2017 actuarial valuation. In addition, based on the Board's new funding policy, the assumed investment rate of return was further reduced by 0.10% from 7.40% to 7.30% as of the June 30, 2018 Measurement Date. The assumed investment rate of return remained at 7.30% for the June 30, 2019 valuation.

School OPEB Fund

Changes of benefit terms: There have been no changes in benefit terms.

Changes in assumptions:

- June 30, 2020 valuation: Decremental assumptions were changed to reflect the Employees Retirement Systems
 experience study. Approximately 0.10% of employees are members of the Employees Retirement System.
- June 30, 2019 valuation: Decremental assumptions were changed to reflect the Teachers Retirement Systems
 experience study.
- June 30, 2018 valuation: The inflation assumptions was lowered from 2.75% to 2.50%.
- The discount rate was updated from 3.07% as of June 30, 2016 to 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018, back to 3.58% as of June 30, 2019, and to 2.22% as of June 30, 2020.

Individual Fund Schedules Section



Capital Projects
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual
For the Fiscal Year Ended June 30, 2022

	_	Original Budget	Final Budget	Actual	Variance With Final Budget
Revenues					
Local Sources	\$	37,910,683 \$	37,910,683 \$	62,015,768 \$	24,105,085
State Funds		124,697	124,697	179,982	55,285
Investment Earnings		31,810	31,810	188,945	157,135
Total Revenues	_	38,067,190	38,067,190	62,384,695	24,317,505
Expenditures					
Instructional Services		22,510,889	22,510,889	9,154,669	13,356,220
Support Services:					
General Administration		-	-	371,008	(371,008)
School Administration		-	-	957,469	(957,469)
Support Services - Business		358,000	358,000	430,415	(72,415)
Maintenance and Operation		445,000	445,000	413,213	31,787
Student Transportation Services		1,200,000	1,200,000	2,999,923	(1,799,923)
School Nutrition		-	-	243,651	(243,651)
Capital Outlay		10,500,000	10,500,000	14,338,381	(3,838,381)
Total Expenditures	_	35,013,889	35,013,889	28,908,729	6,105,160
Excess (Deficiency) of Revenues Over (Under) Expenditures	_	3,053,301	3,053,301	33,475,966	30,422,665
Other Financing Sources					
Bond Issuance		24,500,000	24,500,000	29,615,000	5,115,000
Premiums on Bonds Sold		5,000,000	5,000,000	7,545,189	2,545,189
Transfer In		-	-	140,445	
Transfers Out		(22,649,847)	(22,649,847)	(22,649,847)	
Total Other Financing Sources (Uses)	_	6,850,153	6,850,153	14,650,787	7,660,189
Net Change in Fund Balances		9,903,454	9,903,454	48,126,753	38,223,299
Fund Balances - Beginning	_	51,465,820	51,465,820	51,465,820	
Fund Balances - Ending	\$	61,369,274 \$	61,369,274 \$	99,592,573 \$	38,223,299

Debt Service

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual For the Fiscal Year Ended June 30, 2022

	_	Original Budget	Final Budget	Actual	Variance With Final Budget
Revenues					
Local Sources	\$	12,126,442 \$	12,126,442 \$	13,827,260 \$	1,700,818
Investment Earnings		927,755	927,755	983,892	56,137
Miscellaneous	_	2,936,976	2,936,976	2,984,646	47,670
Total Revenues	_	15,991,173	15,991,173	17,795,798	1,804,625
Expenditures					
Debt Service:					
Principal Retirement		25,100,000	53,180,000	53,180,000	-
Interest and Fees		20,300,370	21,704,370	20,958,714	745,656
Total Expenditures	_	45,400,370	74,884,370	74,138,714	745,656
Excess (Deficiency) of Revenues Over (Under)					
Expenditures	_	(29,409,197)	(58,893,197)	(56,342,916)	2,550,281
Other Financing Sources					
Transfers In		22,649,847	22,649,847	22,649,847	-
Total Other Financing Sources (Uses)	_	22,649,847	22,649,847	22,649,847	-
Net Change in Fund Balances		(6,759,350)	(36,243,350)	(33,693,069)	2,550,281
Fund Balances - Beginning	_	78,269,758	78,269,758	78,269,758	<u>-</u>
Fund Balances - Ending	\$_	71,510,408 \$	42,026,408 \$	44,576,689 \$	2,550,281

Schedule of Expenditures of Educational Local Option Sales Tax Proceeds For the Fiscal Year Ended June 30, 2022

PROJECT	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COSTS (2)	AMOUNT EXPENDED IN CURRENT YEAR (3)	AMOUNT EXPENDED IN PRIOR YEARS (3)	TOTAL COMPLETION COST	ESTIMATED COMPLETION DATE
Payment of a portion of the principal and interest on the Series 2009, Series 2010, Series 2012, Series 2014, Series 2015, Series 2016 and Series 2017 General Obligation Bonds previously issued along with acquiring, constructing, and equipping new school, administrative, athletic and other buildings and facilities; adding to, renovating, repairing, improving and equipping existing school, administrative, athletic and other buildings and facilities; acquiring, installing, and equipping portable classrooms; acquiring buses and other vehicles; acquiring, installing, and implementing system-wide technology improvements; acquiring land; and acquiring any property useful or desirable both real and personal.	\$ <u>210,000,000</u> \$	3 210,000,000	\$ <u>28,908,728</u> \$	\$ <u>94,515,620</u>	\$ <u>123,424,348</u>	Ongoing
Totals	\$ 210,000,000 \$	210,000,000	\$ 28,908,728 \$	94,515,620	\$ 123,424,348	

- (1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.
- (2) The School District's current estimate of total cost for the projects. Includes all costs from project inception to completion.
- (3) The voters of Cherokee County approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state and local property taxes and/or other funds over the life of the projects.

This schedule is prepared on the modified accrual basis of accounting.

Statistical Section



Introduction to the Statistical Section

Exhibits Financial Trends I-IV These schedules contain trend information to help the reader understand how the School District's financial performance and well-being have changed over time. V - VIII **Revenue Capacity** These schedules contain information to help the reader assess the School District's most significant local revenue source, property tax. IX - XII **Debt Capacity** These schedules present information to help the reader assess the affordability of the School District's current levels of outstanding debt and the School District's ability to issue additional debt in the future. XIII - XIV **Economic & Demographic** These schedules offer demographic and economic indicators to help the reader understand the environment within which the School District's financial activities take place. **Operating Information** XV - XIX

These schedules contain service and infrastructure data to help the reader understand how the information in the School District's financial report relates to the services the School District provides and the activities it performs.

Net Position By Component Last Ten Fiscal Years (Accrual Basis of Accounting)

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Governmental Activities										
Net Investment in Capital Assets	\$ 209,490,954	\$ 171.145.712	\$ 175.561.454	\$ 135,165,188	\$ 144.651.983	\$ 110.975.930	\$ 114.343.646	\$ 144.061.247	\$ 151.329.453	\$ 206.536.571
Restricted	24.271.421	37.776.874	84.492.945	58.795.136	52,384,239	90.376.401	87.138.047	88.589.088	122.049.717	104,445,652
Unrestricted	36,878,982	38,528,714	(306,529,001)	(226,709,526)	(251,624,907)	,,-	(528,724,168)	(556,434,148)	, ,	(488,449,327)
Total Governmental Activities										
Net Position	\$ 270,641,357	\$ 247,451,300	\$ (46,474,602)	\$ (32,749,202)	\$ (54,588,685)	\$ (357,437,875)	\$ (327,242,475)	\$ (323,783,813)	\$ (308,565,180)	\$ (177,467,104)

Changes In Net Position Last Ten Fiscal Years (Accrual Basis of Accounting)

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Expenses										
Governmental Activities:										
Instructional Services	\$ 255,242,260	\$ 250,405,679	\$ 263,918,820	\$ 268,277,389	\$ 304,154,371	\$ 307,545,475	\$ 299,191,976	\$ 349,806,598	\$ 357,726,187	\$ 317,683,289
Support Services:										
Pupil Services	13,016,180	14,141,755	15,035,928	15,585,477	18,457,952	18,963,817	19,698,979	23,020,573	25,002,139	21,932,447
Improvement of Instructional Services	7,113,092	8,055,042	8,139,358	10,728,571	12,314,950	13,800,487	14,989,865	18,547,088	17,624,675	16,667,247
Instructional Staff Training	-	-	-	-	-	-	-	-	1,971,064	1,799,075
Educational Media Services	4,428,764	4,349,943	4,349,249	4,223,845	4,341,011	4,714,223	4,591,369	5,367,644	5,460,864	4,388,756
General Administration	6,541,184	4,256,475	4,625,077	4,417,958	4,639,969	4,665,197	4,716,707	5,217,800	4,755,035	4,582,140
School Administration	19,650,890	19,786,635	18,605,572	20,992,806	22,616,547	25,260,871	24,991,512	28,596,867	30,689,382	25,712,155
Support Services - Business	2,173,043	3,082,503	2,173,419	2,307,908	3,596,089	2,792,043	3,070,305	3,520,710	3,218,672	3,211,878
Maintenance and Operation	21,532,537	24,186,081	19,651,349	24,048,694	25,171,126	25,712,187	26,885,475	28,362,628	31,962,408	30,833,726
Student Transportation Services	16,780,714	17,938,166	17,972,099	18,706,517	22,969,715	24,470,133	28,050,941	25,642,488	25,779,362	26,629,157
Support Services - Central	3,239,231	3,346,549	3,691,062	4,192,381	4,228,809	5,144,624	4,844,465	4,912,279	4,410,257	4,328,844
Other Support Services	279,915	330,053	295,785	326,095	58,350	-	-	-	-	-
Operations of Noninstructional Services:										
Community Service	1,886,019	24,802	23,820	1,974,761	2,001,908	2,133,240	2,003,057	1,813,722	1,659,278	1,884,602
School Nutrition	15,467,829	15,310,576	16,012,913	16,221,840	16,377,079	16,709,035	16,652,579	16,004,897	16,943,050	20,659,483
Interest on Long-term Debt	15,992,704	17,569,037	17,687,324	19,922,135	22,271,369	14,683,311	16,557,350	14,972,747	14,405,242	11,917,833
Total Governmental Activities Expenses	\$ 383,344,362	\$ 382,783,296	\$ 392,181,775	\$ 411,926,377	\$ 463,199,245	\$ 466,594,643	\$ 466,244,580	\$ 525,786,041	\$ 541,607,615	\$ 492,230,632
Program Revenues										
Governmental Activities:										
Charges for Services:										
Instructional Services	\$ 11,092,020	\$ 11,665,861	\$ 11,699,841	\$ 12,482,920	\$ 13,209,819	\$ 12,515,944	\$ 13,543,252	\$ 1,952,671	\$ 1,815,326	\$ 2,677,442
	Ψ 11,092,020					φ 12,515,544	ψ 13,343,232	φ 1,952,071	ψ 1,013,320	φ 2,077,442
General Administration	-	24,473	61,156	67,686	55,650	-	-	-		-
School Administration	-	-	-	-	-	-	-	-	102,879	-
Support Services - Business	3,868,800	512,126	282,082	177,618	155,831	-	-	-	-	-
Maintenance and Operation	-	-	-	-	-	227,793	253,023	273,909	183,043	351,458
Student Transportation Services	-	-	-	-	-	-	-	171,800	8,059	137,928
Community Service	2,412,222	-	-	-	-	-	-	-	-	-
School Nutrition	6,439,499	6,190,901	6,284,294	6,544,616	7,135,331	7,042,849	7,449,816	5,780,814	1,387,286	1,170,269
Operating Grants and Contributions	185,238,986	182,302,687	206,318,462	213,577,923	221,016,968	233,948,283	241,765,291	259,413,966	265,575,176	304,881,438
Capital Grants and Contributions	14,623,703	4,914,187	10,288,788	8,650,087	2,079,785	4,600,742	7,441,006	4,500,880	6,769,644	4,520,463
Total Governmental Activities Program Revenues		\$ 205.610.235	\$ 234.934.623	\$ 241,500,850	\$ 243,653,384	\$ 258,335,611	\$ 270,452,388	\$ 272.094.040	\$ 275,841,413	\$ 313,738,998
Total Governmental Activities Net (Expense)	\$ (159,669,132)	\$ (177,173,061)	\$ (157,247,152)	\$ (170,425,527)	\$ (219,545,861)	\$ (208,259,032)	\$ (195,792,192)	\$ (253,692,001)	\$ (265,766,202)	\$ (178,491,634)
, ,		\$ (177,173,061)	\$ (157,247,152)	\$ (170,425,527)	\$ (219,545,661)	\$ (206,259,032)	\$ (195,792,192)	\$ (253,692,001)	\$ (205,766,202)	\$ (176,491,634)
General Revenues and Other Changes in Net P Governmental Activities: Taxes:	Position									
Property, Levied for General Purposes	\$ 119,504,969	\$ 115,437,762	\$ 128,425,998	\$ 143,581,684	\$ 156,267,252	\$ 158,505,094	\$ 169,863,066	\$ 180,874,165	\$ 195,114,768	\$ 211,910,326
Property, Levied for Debt Service	2,413,668	2.440.652	277,364	266,606	288.004	4,120,032	4,504,024	8.962.221	9.575.689	13.113.768
Educational Local Option Sales Tax	30,330,461	31,148,497	33,612,150	34,898,795	36,129,915	38,528,529	42,354,080	45,014,445	55,398,402	61,034,167
Intangible Tax	-	-	-		-	-	.2,00 .,000	.0,01.,110	-	8,669,194
Transfer Tax	_	_	_	_	_	_	_	_	_	3,590,201
Other Tax	_	3,795,929	4,625,155	_	_	7,003,050	6,348,184	9,522,405	13,506,564	39,308
Unrestricted Grants and Contributions	151,814	-	969,255	4,492,797	4,153,299	.,000,000	-		-	-
Restricted Investment Earnings	166.183	379.995	431,733	555,927	623,996	945.547	_	_	-	_
Unrestricted Investment Earnings	-	14,958	27,131	82,046	183,067	467,627	1,132,482	901,234	93.798	273,006
Miscellaneous	-	1,472,405	21,101	02,040	100,007	1,492,706	1,785,756	11,332,572	7,295,614	10,959,740
Gain (Loss) on Asset Disposal	62,175	8,912	(243,336)	273,072	60,845	(868,961)	1,700,700	11,002,012	7,200,014	- 10,000,740
Total Governmental Activities	\$ 152,629,270	\$ 154,699,110	\$ 168,125,450	\$ 184,150,927	\$ 197,706,378	\$ 210,193,624	\$ 225,987,592	\$ 256,607,042	\$ 280,984,835	\$ 309,589,710
Total Governmental Activities	Ψ 132,028,210	ψ 10 1 ,088,110	ψ 100,120,430	ψ 104,100,927	ψ 131,100,3/6	ψ 210,183,024	Ψ 220,301,332	Ψ 200,001,042	Ψ 200,804,033	ψ 505,508,110
Change in Net Position										
Total Governmental Activities	\$ (7,039,862)	\$ (22,473,951)	\$ 10,878,298	\$ 13,725,400	\$ (21,839,483)	\$ 1,934,592	\$ 30,195,400	\$ 2,915,041	\$ 15,218,633	\$ 131,098,076
						,00 1,002				0.,000

Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Fund										
Nonspendable	\$ -	\$ 272,721	\$ 716,582	\$ 730,560	\$ 797,246	\$ 750,379	\$ 644,424	\$ 1,028,352	\$ 1,491,087	\$ 979,618
Restricted	-	-	948,100	-	-	-	-	-	-	-
Committed	-	-	8,075,632	8,622,378	9,248,303	9,596,893	12,137,457	11,614,655	12,948,431	56,998,340
Assigned	-	-	-	-	-	-	-	3,000,000	3,000,000	3,000,000
Unassigned	28,089,633	25,467,356	39,209,291	44,671,277	46,279,801	50,465,938	54,773,428	60,726,855	74,080,015	71,043,747
Total General Fund	\$ 28,089,633	\$ 25,740,077	\$ 48,949,605	\$ 54,024,215	\$ 56,325,350	\$ 60,813,210	\$ 67,555,309	\$ 76,369,862	\$ 91,519,533	\$ 132,021,705
All Other Governmental Funds										
Nonspendable	\$ 337,702	\$ 329,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	68,433,335	67,584,818	83,544,845	58,788,413	52,384,239	90,333,208	87,098,716	126,947,989	129,735,578	144,169,262
Committed	7,024,264	7,757,858		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u> _	_	<u>-</u>	<u>-</u>
Total All Other Governmental Fund	ls \$ 75,795,301	\$ 75,672,441	\$ 83,544,845	\$ 58,788,413	\$ 52,384,239	\$ 90,333,208	\$ 87,098,716	\$126,947,989	\$ 129,735,578	\$ 144,169,262

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

B	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Revenues		A 171 000 700	A 407.000.570			A 000 005 470				
Local Sources	\$ 175,240,513	\$ 174,908,700	\$ 187,039,576	\$ 199,359,911	\$ 214,388,005	\$ 228,385,473	\$ 246,148,867	\$ 264,424,760	\$ 284,840,463	\$ 314,342,182
State Funds	177,263,453	160,644,859	190,486,206	198,705,638	199,131,369	211,496,126	218,212,132	234,022,975	226,012,415	239,644,357
Federal Funds	22,065,148	23,850,274	27,145,626	26,442,730	24,215,467	23,111,998	23,857,002	23,153,274	40,079,719	63,670,981
Investment Earnings	241,262	394,952	458,864	637,972	807,064	1,413,174	3,117,625	2,531,004	999,310	1,445,843
Miscellaneous		2,873,240			2,948,053	3,915,065	5,113,946	4,121,099	4,779,335	4,713,623
Total Revenues	374,810,376	362,672,025	405,130,272	425,146,251	441,489,958	468,321,836	496,449,572	528,253,112	556,711,242	623,816,986
Expenditures										
Instructional Services	236,435,348	236.061.634	257.718.118	261.187.809	279.380.706	284.762.125	290.809.416	316.895.080	310.874.228	341.363.933
Pupil Services	13,016,180	14,151,619	15,512,529	16,038,553	17,874,635	18,577,288	20,221,099	21,844,282	22,829,049	24,760,065
Improvement of Instructional Services	7,113,092	8,063,646	8,395,425	11,042,810	11,957,788	13,570,161	15,341,099	17,733,122	16,163,915	18,499,176
Instructional Staff Training	-	-	-	-	-	-	-	-	1.893.348	1.935.229
Educational Media Services	4,428,764	4,350,082	4,508,107	4,363,287	4,192,494	4,616,997	4,718,229	5,096,652	4,971,260	5,025,650
General Administration	5,962,426	3.816.469	4,036,345	3,735,252	3,844,437	3,823,016	3,978,982	4,944,645	3,796,280	4.478.925
School Administration	19,590,374	19,695,117	19,263,667	21,604,006	22,387,656	24,482,989	25,338,378	28,105,756	27,804,008	29,752,053
Support Services - Business	2.128.895	2.015.498	2,204,431	2.337.761	2.716.300	2.688.671	3.100.280	3.339.124	2.937.470	3.523.228
Maintenance and Operation	26,509,286	24,789,844	19,691,594	24,044,944	24,881,022	25,345,889	26,735,820	28,110,756	31,090,153	31,841,546
Student Transportation Services	14,365,864	15,788,454	16,999,251	18,467,658	21,380,221	22,805,197	26,841,290	26,875,444	25,360,954	29,376,100
Community Services	1,886,019	26,684	26,043	1,974,761	2,001,908	2,133,240	2,003,057	1,813,722	1,659,278	1,884,602
School Nutrition Program	15,457,698	15,320,006	16,018,774	16,274,962	16,263,629	16,261,941	16,587,199	15,868,378	16,344,638	21,627,016
Other Support Services	3,519,146	3,678,212	4,068,800	4,589,366	4,139,123	5,108,539	4,907,557	4,767,651	4,192,431	4,603,178
Facilities Acquisition and Construction	23,791,145	30,417,113	32,819,163	21,055,286	17,862,414	8,718,559	22,129,457	8,483,965	26,438,617	14,338,381
Debt Service		,,	,,	,,,	,,	-,,	,,,	-,,	,,	,,
Principal Retirement	19.770.000	16.150.000	16.230.000	17.635.000	19.210.000	21.575.000	9.420.000	16.110.000	21.270.000	53.480.735
Interest and Fees	15,870,743	18,073,797	19,183,376	20,673,022	19,437,238	19,925,553	20,880,402	20,792,921	21,423,397	20,958,714
Issuance Costs	-	712.137	974.949	512,472	325.591	448,703	20,000,102	20,702,021	- 1, 120,007	20,000,111
Total Expenditures	409,844,980	413,110,312	437,650,572	445,536,949	467,855,162	474,843,868	493.012.265	520.781.498	539.049.026	607,448,531
· · · · · · · · · · · · · · · · · · ·										
Excess (Deficiency) of Revenues Over										
(Under) Expenditures	(35,034,604)	(50,438,287)	(32,520,300)	(20,390,698)	(26, 365, 204)	(6,522,032)	3,437,307	7,471,614	17,662,216	16,368,455
Other Financing Sources (Uses)										
Transfers In	2,589,783	335,661	18,150,889	138,578	13,421	5,889,760	-	27,020,579	30,245,032	22,790,292
Transfers Out	(2,589,783)	(335,661)	(18,150,889)	(138,578)	(13,421)	(5,889,760)	-	(27,020,579)	(30,245,032)	(22,790,292)
Bond Issuance	35,930,000	81,315,000	108,960,000	42,685,000	18,175,000	39,685,000	-	30,550,000	-	29,615,000
Premiums on Bonds Sold	7,461,201	13,311,060	23,515,260	8,766,142	4,023,835	6,663,214	-	9,886,918	-	7,545,189
Lease Liability Proceeds	-	-	-	-	-	-	-	-	-	1,202,940
Proceeds From Sale of Capital Assets	62,175	226,518	38,144	196,403	63,330	2,610,647	70,300	211,673	275,044	204,272
Payment to Bond Escrow Agent		(40,703,827)	(70,387,328)	(50,938,669)		· · · · -	· -			· -
Total Other Financing Sources (Uses)	43,453,376	54,148,751	62,126,076	708,876	22,262,165	48,958,861	70,300	40,648,591	275,044	38,567,401
				4 (40 004 000)	. (4.400.000)				4 47.007.000	A 54 005 050
Net Change in Fund Balances	\$ 8,418,772	\$ 3,710,464	\$ 29,605,776	\$ (19,681,822)	\$ (4,103,039)	\$ 42,436,829	\$ 3,507,607	\$ 48,120,205	\$ 17,937,260	\$ 54,935,856
Non-Capital Expenditures	386,053,835	379,433,643	401,748,228	423,147,045	449,992,748	466,125,309	470,882,808	506,024,963	508,763,633	588,124,886
Capitalized Expenditures	23,791,145	33,676,669	35,902,344	22,389,904	17,862,414	8,718,559	22,129,457	14,756,535	30,285,393	19,323,645
Total Expenditures	409,844,980	413,110,312	437,650,572	445,536,949	467,855,162	474,843,868	493,012,265	520,781,498	539,049,026	607,448,531
Debt Service as a Percentage	0		2 :2:		0 ==:	0	0 ***		2 :	10 ===
of Non-Capitalized Expenditures	<u>9.2</u> %	<u>9.2</u> %	<u>9.1</u> %	<u>9.2</u> %	<u>8.7</u> %	9.0%	<u>6.4</u> %	<u>7.3</u> %	<u>8.4</u> %	<u>12.7</u> %

Assessed Value and Estimated Actual Value of Property by Type Last Ten Fiscal Years

Fiscal Year ³	Residential Property	Commercial Property	ndustrial & ility Property	Agricultural Property	Preferential & Conservation Use Property	Motor Vehicles and Mobile Homes ¹	Other Property	 Less: Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate ²	 Estimated Actual Taxable Value	Annual Percentage Change
2013	\$ 4,069,650,746	\$ 1,068,209,415	\$ 334,451,509	\$ 869,750,160	\$ 227,143,440	\$ 625,032,150	\$ 2,091,836	\$ 1,369,698,949	\$ 5,826,630,307	1.99%	\$ 14,566,575,768	-7.81%
2014	4,199,340,719	1,064,149,402	354,421,115	872,496,502	219,791,440	655,289,690	2,679,124	1,431,414,715	5,936,753,277	1.99%	14,841,883,193	1.89%
2015	4,832,876,519	1,216,647,055	360,024,363	918,398,745	231,497,160	544,063,160	3,336,647	1,623,570,343	6,483,273,306	1.95%	16,208,183,265	9.21%
2016	5,396,734,955	1,266,253,828	367,728,759	1,008,183,024	260,445,760	407,304,844	2,520,952	1,866,128,237	6,843,043,885	1.95%	17,107,609,713	5.55%
2017	5,983,542,756	1,359,167,290	395,169,730	1,060,893,640	269,460,760	314,363,550	2,401,230	2,070,919,374	7,314,079,582	1.95%	18,285,198,955	6.88%
2018	6,603,865,308	1,541,757,711	426,596,658	1,200,231,760	297,671,080	235,689,450	2,777,488	2,318,265,927	7,990,323,528	1.95%	19,975,808,820	9.25%
2019	7,187,264,153	1,651,560,421	465,702,841	1,240,959,696	302,943,520	183,755,428	6,273,203	2,559,918,061	8,478,541,201	1.95%	21,196,353,003	6.11%
2020	7,958,639,334	1,809,511,426	497,636,385	1,342,764,924	299,793,640	154,090,534	6,535,792	2,877,484,612	9,191,487,423	1.95%	22,978,718,558	8.41%
2021	8,664,076,489	1,885,627,052	529,535,460	1,449,086,931	281,545,819	131,413,880	9,274,987	3,169,860,065	9,780,700,553	1.95%	24,451,751,383	6.41%
2022	9,666,440,471	2,087,499,203	576,642,332	1,545,020,200	286,165,985	113,830,708	10,511,344	3,569,409,925	10,716,700,318	1.95%	26,791,750,795	9.57%

Source: State of Georgia Department of Revenue, Tax Digest Consolidation Summary, School, https://sso.dor.ga.gov/

Property in Cherokee County is reassessed annually. The county assesses property at 40 percent of actual value for all types of real and personal property. Estimated actual value is calculated by dividing the assessed value by this percentage.

¹ As of March 1, 2013, only motor vehicles titles prior to March 1, 2013 are subject to ad valorem tax. Motor vehicles titles after that date are subject instead to a one-time state and local title fee. As a result of this change in law, the assessed value of motor vehicles subject to ad valorem tax decreased by approximately \$512.4 million from 2013 to 2021, and the District expects the assessed value of motor vehicles to continue to decrease in future years as motor vehicles subject to ad valorem tax come out of service.

² Per \$1,000 of assessed value.

³ The tax year is one year prior to the fiscal year.

Direct and Overlapping Property Tax Rates²
Last Ten Fiscal Years

(rate per \$1,000 of assessed taxable value)

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Direct-School District:										
Maintenance and										
operations ³	19.450	19.450	19.450	19.450	19.450	18.950	18.950	18.450	18.450	18.200
Debt service	0.400	0.400	0.000	0.000	0.000	0.500	0.500	1.000	1.000	1.250
Total Direct-School District	19.850	19.850	19.450	19.450	19.450	19.450	19.450	19.450	19.450	19.450
Overlapping: ¹										
Cherokee County	5.825	5.798	5.728	5.728	5.680	5.483	5.366	5.216	5.212	5.212
Fire District	3.394	3.373	3.436	3.436	3.374	3.298	3.269	3.269	3.292	3.292
Parks	0.780	0.776	0.744	0.744	0.609	0.581	0.503	0.480	0.461	0.434
State of Georgia	0.200	0.150	0.100	0.050	0.000	0.000	0.000	0.000	0.000	0.000
Total Overlapping	10.199	10.097	10.008	9.958	9.663	9.362	9.138	8.965	8.965	8.938
Additional Overlapping Rates:	1									
City of Ball Ground	5.194	6.000	5.375	5.139	4.916	8.037	8.269	4.707	8.292	7.925
City of Canton	6.800	6.800	6.196	5.850	5.600	5.400	5.400	5.400	5.400	5.400
City of Holly Springs	9.449	9.373	8.936	8.751	8.460	8.148	7.999	7.879	7.692	7.512
City of Mountain Park	10.780	10.780	13.330	13.220	12.900	12.880	8.320	9.730	9.550	8.000
City of Nelson	1.546	1.250	1.124	1.085	1.289	4.256	4.178	0.857	4.099	4.438
City of Waleska	4.278	3.550	4.250	4.250	4.285	4.220	3.655	3.655	6.635	6.411
City of Woodstock	7.889	7.889	7.250	6.992	6.992	6.808	6.720	6.554	6.307	5.981

¹ Overlapping rates are those of governments that overlap the School District's geographic boundaries.

Source: Cherokee County Tax Commissioner (Cherokee County Board of Commissioners FY21 ACFR), Georgia Department of Revenue

² The tax year is one year prior to the fiscal year.

³ The legal limit is 20 mills.

Principal Property Taxpayers Current and Nine Years Ago

			2021			2012		
Taxpayer	Taxable Assessed Value		Rank	Percentage of Total Taxable Assessed Value	 Taxable Assessed Value		Percentage of Total Taxable Assessed Value	
Georgia Power	\$	61,316,280	1	0.57%	\$ 44,033,761	1	0.76%	
Atlanta Gas Light Company		40,132,155	2	0.37%	29,734,428	2	0.51%	
Hudson Capital		28,889,533	3	0.27%	23,768,024	3	0.41%	
Cobb EMC		27,846,376	4	0.26%				
Universal Alloy Corporation		24,607,648	5	0.23%			0.00%	
Cole Mountain Market Place		21,896,828	6	0.20%				
MP The Palmer, LLC		19,773,594	7	0.18%				
Georgia Transmission		18,227,564	8	0.17%				
Crest Laurel Canyon		17,691,183	9	0.17%				
SOF Park 9		16,448,607	10	0.15%				
Laurelwood Drive Owner LLC GLL Selection II Georgia LP Federal National Mtg. Assoc.					18,149,960	4	0.31%	
CH Realty IV / Woodstock, LLC					12,474,040	8	0.21%	
Windstream Georgia Comm Corp					14,144,924	6	0.24%	
BellSouth Telecommunications					13,024,043	7	0.22%	
DDRM Riverstone Plaza LLC Bll Fund V Woodstock LLC					11,033,680	9	0.19%	
Bcore MF Holly Six Owner LCL					15,353,788	5	0.26%	
Sawnee EMC					9,915,062	10	0.17%	
Totals	\$	276,829,768		<u>2.58%</u>	\$ 191,631,710		2.86%	

Source: Cherokee County Tax Commissioner (Cherokee County Board of Commissioners FY21 ACFR)

Property Tax Levies and Collections Last Ten Fiscal Years

Collected Within the

				Fiscal Year of the Levy ²			Collections		Total Collections to Date			
Fiscal Year			Amount ¹		Percentage of Levy	In Subsequent Years ³			Amount ¹	Percentage of Levy		
2013	\$	115,386,331	\$	105,622,442	91.54%	\$	2,668,458	\$	108,290,900	93.85%		
2014		117,580,492		105,808,883	89.99%		2,671,947		108,480,830	92.26%		
2015		125,807,610		114,268,043	90.83%		2,266,152		116,534,195	92.63%		
2016		132,824,435		123,875,257	93.26%		1,495,610		125,370,867	94.39%		
2017		141,975,756		135,094,205	95.15%		1,672,348		136,766,553	96.33%		
2018		155,152,909		146,572,095	94.47%		1,399,377		147,971,472	95.37%		
2019		164,622,834		159,028,319	96.60%		1,347,985		160,376,304	97.42%		
2020		178,519,040		173,688,210	97.29%		2,841,582		176,529,792	98.89%		
2021		189,964,691		185,196,174	97.49%		1,301,961		186,498,135	98.18%		
2022		206,279,667		200,095,222	97.00%		1,111,100		201,206,322	97.54%		

Source: Cherokee County Tax Commissioner

¹ Relates to preceding calendar year tax digest.

² Amounts shown are net of collection fees of 2.50% paid to Cherokee County for fiscal years 2012 through 2013, 2.30% paid to Cherokee County for fiscal year 2015, and 2.00% paid to Cherokee County for fiscal years 2016 through 2022.

³ 2022 Collections are through November 17, 2022.

Ratios of Total Debt Outstanding by Type Last Ten Fiscal Years

Governmental Activities Qualified Annual Debt as a Personal Percentage **Total Debt** General School Total Estimated Obligation Income of Personal **Fiscal Bond** Construction Primary Per Year **Bonds Premiums Bonds** Government (thousands)1 Population¹ Income Capita 2013 326,810,000 \$ 14,505,760 \$ 40,055,000 381,370,760 8,907,672 220,773 4.28% \$ 1,727 \$ \$ \$ 2014 356,475,000 25,594,630 40,055,000 422,124,630 9,132,064 224,487 4.62% 1,880 385,205,000 45,515,819 40,055,000 470,775,819 9,855,842 230,396 4.78% 2,043 2015 2016 365,375,000 49,308,763 40,055,000 454,738,763 10,709,537 235,424 4.25% 1,932 2017 364,340,000 48,463,109 40,055,000 452,858,109 11,548,667 241,600 3.92% 1,874 471,103,225 1,903 2018 382,450,000 48,598,225 40,055,000 12,147,718 247,573 3.88% 2019 373,030,000 41,788,073 40,055,000 454,873,073 12,996,343 254,149 3.50% 1,790 2020 387,470,000 40,055,000 472,710,291 258,773 3.45% 1,827 45,185,291 13,702,741 444,530,482 366,200,000 2.98% 2021 38,275,482 40,055,000 14,929,052 265,274 1,676 2022 342,635,000 36,928,877 40,055,000 419,618,877 16,541,457 274,615 2.54% 1,528

Note: Details regarding the School District's outstanding debt can be found in the notes to the financial statements.

¹ Information obtained from the U.S. Bureau of Economic Analysis

Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years

Fiscal Year	Estimated Population ¹	Estimated Actual Value	Net General Obligation Bonds ²	Percentage of Estimated Actual Taxable Value of Property	Net General Bonded Debt Per Capita
2013	220,773	\$ 14,566,575,768	\$ 324,030,625	2.22%	1,468
2014	224,487	14,841,883,193	362,078,165	2.44%	1,613
2015	230,396	16,208,183,265	389,905,409	2.41%	1,692
2016	235,424	17,107,609,713	373,567,690	2.18%	1,587
2017	241,600	18,285,198,955	370,354,676	2.03%	1,533
2018	247,573	19,975,808,820	380,263,518	1.90%	1,536
2019	254,149	21,196,353,003	341,943,209	1.61%	1,345
2020	258,773	22,978,718,558	356,010,647	1.55%	1,376
2021	265,274	24,451,751,383	326,148,472	1.33%	1,229
2022	274,615	26,791,750,795	334,911,975	1.25%	1,220

Note: Details about the School District's outstanding debt can be found in the notes to the financial statements.

¹ Population data can be found in the Schedule of Demographic and Economic Statistics table

Net General Obligation Bonds amount is calculated by taking Total General Obligation Bonds amount and removing the net position restricted for debt service for the applicable fiscal year.

Direct and Overlapping Governmental Activities Debt As of June 30, 2022

Governmental Unit	Amount of standing Debt	Estimated Percentage Applicable ¹	 Estimated Share of Overlapping Debt
Direct General Obligation Debt:			
Cherokee County Board of Education			
General Obligation Bonds ²	\$ 334,911,975	100%	\$ 334,911,975
Overlapping General Obligation Debt: Cherokee County, Georgia General Obligation Bonds Resources Recovery	47,274,894	100%	47,274,894
Development Authority of Cherokee County (securing its Solid Waste Disposal Revenue Bonds) ³	 3,191,821	100%	 3,191,821
Total Direct and Overlapping Debt	\$ 385,378,690		\$ 385,378,690

Sources: Assessed value data used to estimate applicable percentages provided by the Cherokee County Tax Commissioner. All amounts shown were obtained as of September 30, 2021 unless indicated otherwise.

¹ The percentage of each overlapping entity's outstanding debt chargeable to property in the School District is calculated by dividing the gross assessed valuation of property in the School District by the gross assessed valuation of property on the overlapping entity.

² As of June 30, 2022

³ Cherokee County's obligation to levy ad valorem tax to make payments to the Resource Recovery Development Authority of Cherokee County is limited by law to one mill a year.

Legal Debt Margin Last Ten Fiscal Years

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Assessed Value	\$ 5,826,630,307	\$ 5,936,753,277	\$ 6,483,273,306	\$ 6,843,043,885	\$ 7,314,079,582	\$ 7,990,323,528	\$ 8,478,541,201	\$ 9,191,487,423	\$ 9,780,700,553	\$ 10,716,700,318
Debt Limit ¹	\$ 582,663,031	\$ 593,675,328	\$ \$ 648,327,331	\$ 684,304,389	\$ 731,407,958	\$ 799,032,353	\$ 847,854,120	\$ 919,148,742	\$ 978,070,055	\$ 1,071,670,032
Total Net Debt Applicable to Limit General Obligation Bonds	326,810,000	356,475,000	385,205,000	365,375,000	364,340,000	382,450,000	373,030,000	387,470,000	366,200,000	342,635,000
Legal Debt Margin	\$ 255,853,031	\$ 237,200,328	\$ 263,122,331	\$ 318,929,389	\$ 367,067,958	\$ 416,582,353	\$ 474,824,120	\$ 531,678,742	\$ 611,870,055	\$ 729,035,032
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	56.09%	60.05%	6 59.42%	53.39%	49.81%	47.86%	44.00%	42.16%	37.44%	31.97%

Source: Cherokee County Tax Commissioner, District Records (Assessed Value Statistical table)

¹ Under Article 9, Section 5, Paragraph 1 of the State of Georgia Constitution, the School District's outstanding general obligation debt should not exceed 10% of the assessed value of the taxable property located within the School District.

Demographic and Economic Statistics Last Ten Fiscal Years

Calendar Year	Population ^{1*}	rsonal Income housands) ^{1*}	er Capita ncome ^{1*}	Median Age ^{2*}	School Enrollment ³	Unemployment Rate ⁴ *
2012	220,773	\$ 8,907,672	\$ 40,344	37.0	39,222	7.1%
2013	224,487	9,132,064	40,680	37.3	39,644	6.1%
2014	230,396	9,855,842	42,778	37.2	40,517	5.5%
2015	235,424	10,709,537	45,490	37.7	41,169	4.7%
2016	241,600	11,548,667	47,801	38.7	41,769	4.2%
2017	247,573	12,147,718	49,067	39.6	42,148	3.7%
2018	254,149	12,996,343	51,137	38.6	42,277	3.1%
2019	258,773	13,702,741	52,953	39.0	42,598	2.7%
2020	265,274	14,929,052	56,278	39.0	41,223	4.9%
2021	274,615	16,541,457	60,235	40.8	41,901	2.6%

Note: Student Enrollment is based on the data for the 20 day count for the school year (July through June) which occurs within the calendar year.

^{*}County-wide data

[~] Data was not released at the time of reporting

¹ Information obtained from the U.S. Bureau of Economic Analysis, https://apps.bea.gov/

² Information obtained from the United States Census Bureau, data.census.gov

³ Annual 20 day report for School Enrollment record

⁴ Information obtained from the United States Department of Labor, Bureau of Labor Statistics, https://www.bls.gov/lau/#tables

Principal Employers Current and Nine Years Ago

		2021		2012				
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment		
Chandra Carret Cahad District	4 000	4	2.00/	4 445	4	2.00/		
Cherokee County School District Northside Hospital-Cherokee	4,888 3,400	1 2	3.6% 2.5%	4,445 870	1 5	3.9% 0.8%		
Cherokee County Government	1,615	3	1.2%	1,361	2	1.2%		
Publix Supermarkets	1,575	4	1.1%	932	4	0.8%		
Wal-Mart Associates, Inc.	1,124	5	0.8%	1,060	3	0.9%		
Inalfa Roof System	1,000	6	0.7%	1,000	-			
Kroger Supermarkets	996	7	0.7%					
Home Depot	762	8	0.6%					
Pilgrim's Pride Corporation	760	9	0.6%	840	6	0.8%		
Universal Alloy Corporation	603	10	0.4%	245	10	0.2%		
Chart Industries, Inc.				486	7	0.4%		
Target				250	9	0.2%		
Reinhardt University				387	8	0.4%		
Totals	16,723	-	12.2%	10,876	-	9.6%		

Source: Cherokee County Government (Cherokee County Board of Commissioners ACFR FY21)

Employees by Function Last Ten Fiscal Years

Function	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Instructional Services	2,688	2,726	2,889	3,003	3,163	3,184	3,289	3,273	3,236	3,381
Pupil Services	174	177	178	203	184	200	207	212	212	233
Improvement of Instructional Services	84	86	96	97	118	120	125	133	124	126
Instructional Staff Training	-	-	-	-	-	-	-	-	8	7
Educational Media Services	49	49	49	48	46	46	42	42	41	41
General Administration	11	11	11	11	11	12	10	18	18	10
School Administration	290	275	283	289	287	302	289	297	296	307
Support Services - Business	27	26	26	26	29	30	30	29	29	29
Maintenance and Operation	297	58	58	65	66	69	73	74	75	85
Student Transportation Services	441	435	445	467	489	507	524	521	489	485
Support Services - Central	22	21	21	25	27	28	21	19	20	18
School Nutrition	294	289	292	294	291	291	293	297	281	291
Total	4,377	4,153	4,348	4,528	4,711	4,789	4,903	4,915	4,829	5,013
Percentage Change from Prior										
Fiscal Year	-2.19%	-5.12%	4.70%	4.14%	4.04%	1.66%	2.38%	0.24%	-1.75%	3.81%

Source: Cherokee County School District Payroll historical records as of the end of the fiscal year.

Teacher Salary Schedule Last Ten Fiscal Years

Fiscal Year	D M	School istrict's inimum Salary ¹	 inimum e Salary ^{2,3}	School District's % of State Minimum ³	School District's Maximum Salary ¹	School District's Average Salary ¹	 ate-wide verage ³	School District's % of State Average ³
2013	\$	35,145	\$ 31,586	111%	\$ 86,669	\$ 60,907	\$ 52,956	115%
2014		35,145	31,586	111%	86,669	60,907	52,973	115%
2015		35,496	31,586	112%	89,254	62,375	53,424	117%
2016		35,496	31,586	112%	89,254	62,375	54,215	115%
2017		35,496	31,586	112%	90,146	62,821	55,537	113%
2018		36,222	32,217	112%	91,960	64,091	56,342	114%
2019		36,586	32,217	114%	92,887	64,737	57,072	113%
2020		39,596	35,217	112%	95,897	67,747	60,558	112%
2021		39,596	35,217	112%	95,897	67,747	60,549	112%
2022		40,006	35,217	114%	96,870	68,438	62,193	110%

Data Source:

¹ Annual Cherokee County School District Salary Handbooks

² Georgia Department of Education

Georgia Governor's Office of Student Achievement, K-12 Public Schools Report Card
 Data not available at time of reporting

School Buildings Capacity Last Ten Fiscal Years

School Name	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Arnold Mill ES										
Capacity	1,156	1,131	1,137	1,062	1,113	1,100	1,100	1,113	1,137	1,100
Enrollment	835	830	851	781	788	783	788	787	709	793
Avery ES										
Capacity	1,143	1,143	1,150	1,150	1,175	1,150	1,150	1,150	1,163	1,163
Enrollment	1,110	1,061	1,034	983	1,015	1,011	1,034	996	971	1,043
Ball Ground ES										
Capacity	1,175	1,200	1,188	1,163	1,175	1,163	1,137	1,137	1,150	1,150
Enrollment	529	520	559	500	508	524	552	564	527	553
Bascomb ES										
Capacity	1,188	1,231	1,231	1,237	1,263	1,250	1,237	1,250	1,250	1,250
Enrollment	926	1,082	1,013	1,016	981	943	902	929	902	946
Boston ES										
Capacity	925	883	887	887	891	883	912	891	891	891
Enrollment	500	590	599	615	617	593	582	589	576	589
Canton ES										
Capacity	1,168	1,168	1,175	1,163	1,163	1,150	-	-	-	-
Enrollment	854	885	755	820	826	767	-	-	-	-
Carmel ES										
Capacity	1,300	1,325	1,337	1,275	1,287	1,275	1,275	1,275	1,281	1,281
Enrollment	1,226	1,208	1,179	1,061	1,020	1,041	981	1,026	932	902
Clark Creek ES										
Capacity	1,200	1,175	1,175	1,175	1,200	1,193	1,175	1,175	1,187	1,187
Enrollment	905	948	952	1,011	1,082	1,159	1,208	1,199	1,131	1,044
Clayton ES										
Capacity	650	663	462	462	456	462	462	462	462	462
Enrollment	314	296	226	246	232	227	257	255	243	275
Free Home ES										
Capacity	306	306	356	350	362	362	362	362	362	400
Enrollment	311	330	328	307	314	325	327	276	275	309
Hasty ES										
Capacity	1,156	1,156	1,181	1,193	1,187	1,163	1,150	1,175	1,181	1,143
Enrollment	809	846	858	891	907	882	911	939	960	979
Hickory Flat ES										
Capacity	895	895	913	913	925	918	918	918	918	918
Enrollment	551	539	545	522	473	513	595	687	737	846
Holly Springs ES										
Capacity	1,418	1,418	1,438	1,406	1,250	1,187	1,187	1,187	1,193	1,193
Enrollment	990	967	953	938	805	754	738	728	699	711
Indian Knoll ES										
Capacity	1,150	1,156	1,162	1,150	1,193	1,187	1,193	1,193	1,200	1,200
Enrollment	1,007	1,052	1,094	1,130	991	931	922	884	810	845
Johnston ES										
Capacity	1,006	750	763	643	875	687	687	687	862	862
Enrollment	543	550	566	571	570	584	578	586	486	462
Knox ES										
Capacity	1,168	1,168	1,143	1,143	1,193	1,187	1,187	1,187	1,187	1,187
Enrollment	831	847	749	773	741	781	993	968	873	874
Liberty ES										
Capacity	1,538	1,550	1,562	1,562	1,575	1,575	1,575	1,575	1,556	1,343
Enrollment	1,332	1,281	1,252	1,234	1,207	1,196	1,090	1,063	991	996
Little River ES										
Capacity	1,143	1,137	1,143	1,509	1,512	1,506	1,506	1,506	1,506	1,506
Enrollment	1,236	1,335	1,369	1,361	1,338	1,324	1,358	1,372	1,309	1,252
Macedonia ES										
Capacity	850	850	856	862	862	862	862	862	862	862
Enrollment	799	795	760	774	770	785	744	758	722	754
Mountain Road ES										
Mountain Road ES Capacity Enrollment	637 463	637 569	643 561	631 537	713 419	687 429	687 441	700 404	713 381	713 394

School Buildings Capacity (continued)
Last Ten Fiscal Years

School Name	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Oak Grove ES									<u>.</u>	
Capacity	862	883	891	793	775	687	687	687	687	687
Enrollment	455	533	563	575	512	466	449	442	429	453
R. M. Moore ES	455	333	303	373	312	400	449	442	429	433
Capacity	1,075	1,075	1,062	1,062	1,062	1,062	1,050	1,050	1,050	1,050
Enrollment	574	546	417	397	420	384	872	924	869	926
Sixes ES	074	040	417	007	420	004	012	0 2 -i	000	020
Capacity	1,038	1,038	1,050	879	883	883	879	875	879	879
Enrollment	820	774	768	724	684	716	733	720	669	689
Woodstock ES	020							0		000
Capacity	1,193	1,213	1,231	10,231	1,237	1,200	1,181	1,213	1,225	1,225
Enrollment	1,023	1,100	1,111	1,138	1,176	1,163	1,151	1,146	1,039	1,030
Chapman IS	,	•	ŕ	ŕ	•	•	•	•	•	•
Capacity	975	-	-	-	-	-	-	-	-	-
Enrollment	921	_	-	-	-	_	-	-	-	-
Creekland MS										
Capacity	1,263	1,306	1,281	1,287	1,287	1,287	1,362	1,362	1,362	1,362
Enrollment	1,393	1,420	1,392	1,456	1,494	1,543	1,532	1,518	1,475	1,455
Dean Rusk MS										
Capacity	918	925	925	925	1,600	1,650	1,650	1,650	1,637	1,637
Enrollment	836	861	894	927	1,479	1,522	1,546	1,587	1,512	1,473
E. T. Booth MS										
Capacity	1,062	1,631	1,650	1,650	1,663	1,650	1,650	1,650	1,650	1,650
Enrollment	1,191	1,634	1,679	1,688	1,763	1,786	1,821	1,811	1,725	1,632
Freedom MS	4.450	4.450	4 407	4.405	4 407	4 407	4 407	4 407	4 407	4 450
Capacity	1,150	1,150	1,187	1,125	1,187	1,187	1,187	1,187	1,187	1,150
Enrollment	1,173	1,174	1,114	1,163	1,165	1,163	1,133	1,096	1,055	942
Mill Creek MS	1 175	1 175	1 107	1.050	1 202	4 207	4 207	1.075	1 505	1 505
Capacity Enrollment	1,175 1,160	1,175	1,187	1,250	1,293 1,416	1,287 1,414	1,287 1,410	1,275	1,525 1,402	1,525
Teasley MS	1,100	1,216	1,286	1,437	1,410	1,414	1,410	1,478	1,402	1,339
Capacity	912	912	1,525	1,538	1,550	1,518	1,525	1,538	1,538	1,538
Enrollment	828	870	1,399	1,388	1,418	1,522	1,582	1,633	1,574	1,667
Woodstock MS	020	010	1,000	1,000	1,410	1,022	1,002	1,000	1,014	1,007
Capacity	1,125	1,125	1,131	1,125	1,088	1,075	1,075	1,075	1,225	1,325
Enrollment	1,096	1,116	1,178	1,124	1,157	1,193	1,224	1,180	1,135	1,037
Cherokee HS	1,000	.,	.,	.,	.,	.,	-,	.,	.,	,,,,,,
Capacity	2,081	2,063	2,087	2,163	2,387	2,512	3,440	3,440	3,420	3,420
Enrollment	2,051	2,080	2,293	2,465	2,589	2,647	2,689	2,727	2,850	2,912
Creekview HS										
Capacity	1,825	1,813	1,838	1,900	1,925	1,975	1,950	1,950	1,938	1,962
Enrollment	1,732	1,745	1,818	1,873	1,993	1,995	2,001	2,000	2,078	2,054
Etowah HS										
Capacity	2,488	2,363	3,175	3,150	3,175	3,175	3,175	3,175	2,988	3,040
Enrollment	2,285	2,374	2,356	2,377	2,381	2,421	2,384	2,394	2,475	2,421
River Ridge HS										
Capacity	1,975	1,975	2,025	2,025	2,050	2,025	2,025	2,025	2,038	2,038
Enrollment	1,425	1,502	1,567	1,658	1,725	1,809	1,868	1,909	1,949	1,902
Sequoyah HS										
Capacity	1,725	1,725	1,688	1,650	1,737	2,375	2,375	2,375	2,375	2,375
Enrollment	1,521	1,593	1,644	1,765	1,848	1,912	1,941	1,983	2,060	2,091
Woodstock HS				,						
Capacity	2,100	1,862	1,900	1,962	2,413	2,393	2,387	2,425	2,381	2,381
Enrollment	1,851	1,949	2,108	2,208	2,274	2,308	2,228	2,254	2,194	2,134

Source: Cherokee County School District available records (Planning and Facilities, Division of Support Services) and annual 20-day enrollment report. Capacity schedule does not include information on preschools and center locations within the school district.

Number of Personnel and Ratio of Pupils to Professional Personnel Last Ten Fiscal Years

	Professional Personnel ¹	Other Operating Personnel ²	Service Personnel ³	Total Personnel	Student Enrollment ⁴	Ratio of Pupils to Professional Personnel
2013	2,676	733	938	4,347	39,222	14.7
2014	2,811	763	748	4,322	39,644	14.1
2015	2,963	791	776	4,530	40,517	13.7
2016	3,097	851	749	4,697	41,169	13.3
2017	3,172	838	765	4,775	41,769	13.2
2018	3,231	841	779	4,851	42,148	13.0
2019	3,246	815	822	4,883	42,277	13.0
2020	3,288	855	829	4,972	42,598	13.0
2021	3,266	817	805	4,888	41,223	12.6
2022	3,404	863	833	5,100	41,901	12.3

Source: Historical personnel records from the Cherokee County School District Human Resource Department as of the April CPI report for each fiscal year.

¹ Professional personnel consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.

² Other Operating personnel includes non-certified leadership personnel, classroom aides, secretarial and clerical employees, and other technicians.

³ Service personnel includes food service personnel, custodial employees, bus drivers and maintenance/warehouse employees.

⁴ Annual 20 day report for School Enrollment record

Operating Statistics Last Ten Fiscal Years

Fiscal Year	E	xpenditures ¹	Daily Enrollment ²	Co	est per Pupil Enrolled	Percentage of Change
2013	\$	383,344,362	39,222	\$	9,774	1.37%
2014		382,783,296	39,644		9,656	-1.21%
2015		392,181,775	40,517		9,679	0.25%
2016		411,926,377	41,169		10,006	3.37%
2017		463,199,245	41,769		11,090	10.83%
2018		466,594,643	42,148		11,070	-0.17%
2019		466,244,580	42,277		11,028	-0.38%
2020		525,786,041	42,598		12,343	11.92%
2021		541,607,615	41,223		13,138	6.45%
2022		492,230,632	41,901		11,747	-10.59%

Changes in Net Position statistical table
 Annual 20 day report for School Enrollment record

Compliance Section



P.O. BOX 473 CARTERSVILLE, GA 30120 (770) 382-3361 FAX (770) 386-8382 WWW.WCPAS.COM



LLOYD WILLIAMSON CHRISTIAN HATCH

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Superintendent and Members of The Cherokee County Board of Education Canton, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Cherokee County School District (the "School District") as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated December 23, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Cherokee County School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Williamson and Company Certified Public Accountants

Williamson + Company

P.O. BOX 473 CARTERSVILLE, GA 30120 (770) 382-3361 FAX (770) 386-8382 WWW.WCPAS.COM



LLOYD WILLIAMSON CHRISTIAN HATCH

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Superintendent and Members of The Cherokee County Board of Education Canton, Georgia

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the Cherokee County School District's (the "School District") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School District's major federal programs for the year ended June 30, 2022. The School District's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

In our opinion, the School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Cherokee County School District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Cherokee County School District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Cherokee County School District's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Cherokee County School District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, Government Auditing Standards, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Cherokee County School District's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Cherokee County School District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Cherokee County School District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Cherokee County School District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Williamson and Company Certified Public Accountants

Williamson + Company

December 23, 2022

Schedule of Expenditures of Federal Awards For the Fiscal Year Ended June 30, 2022

FUNDING AGENCY PROGRAM/GRANT	ASSISTANCE LISTING NUMBER	PASS- THROUGH ENTITY ID NUMBER	EXPENDITURES IN PERIOD
Agriculture, U. S. Department of			
Child Nutrition Cluster			
Pass-Through From Georgia Department of Education Food Services			
School Breakfast Program	10.553	215GA324N1199	\$ 4,851,914
National School Lunch Program ¹	10.555	215GA324N1199	22,150,066
National School Lunch Program COVID-19 - National School Lunch Program	10.555 10.555	225GA324N1199 215GA100H1703	246,186 663,769
COVID-17 - National School Lunch Program	10.555	225GA324N1099	868,850
Total Child Nutrition Cluster			28,780,785
Total U. S. Department of Agriculture			28,780,785
Education, U. S. Department of			
Education, 6.5. Department of Education Stabilization Fund			
Pass-Through From Georgia Department of Education			
COVID-19 - Special Education Supplemental Relief COVID-19 - Elementary and Secondary School Emergency Relief Fund	84.425 84.425D	S425D200012	14,745 2,526
COVID-17 - Elementary and Secondary School Emergency Relief Fund	84.425D	S425D210012	5,677
COVID-19 - Elementary and Secondary School Emergency Relief Fund	84.425D		164
COVID-19 - Elementary and Secondary School Emergency Relief Fund-ESSER II	84.425d		15,684,226
COVID-19 - Elementary and Secondary School Emergency Relief Fund-Nurse Emergency Relief Fund	84.425U	S425U210012	91,908 1,355,731
	64.4230	34230210012	1,333,731
COVID-19 - American Rescue Plan Elementary and Secondary School Emergency Relief Fund - Homeless Children and Youth	84.425W	S425W210011	19,578
Total Education Stabilization Fund			17,174,555
Special Education Cluster			
Pass-Through From Georgia Department of Education			
Special Education			
High Cost Fund Pool Flow Through	84.027A 84.027A	H027A200073 H027A210073	8,306,369 165,457
COVID-19 - American Rescue Plan - Grants to States	84.027X	H027X210073	846,237
Preschool Grants	84.173A	H173A200081	202,757
COVID-19 - American Rescue Plan - Preschool Grants	84.173X	H173X210081	51,462
Total Special Education Cluster			9,572,282
Other Programs			
Pass-Through From Georgia Department of Education			
Career and Technical Education - Basic Grants to States	84.048A	V048A200010	245,643
Career and Technical Education - Basic Grants to States	84.048A	V048A210010	23,266
Career and Technical Education - Basic Grants to States - Carryover Title IV, Part A Student Support and Academic Enrichment	84.048A 84.424A	S424A210011	25,147 395,043
Title III, Part A Language Instruction for English Learners	84.365A	S365A200010	419,635
Title III, Part A Language Instruction for English Learners	84.365A	S365A210010	195,940
Title II, Improving Teacher Quality State Grants	84.367A	S367A200001	977,682
Title II, Improving Teacher Quality State Grants	84.367A	S367A210001	4,200
Title I, Improving the Academic Achievement of the Disadvantaged	84.010A	S010A200010	4,588,006
Total Other Programs			6,874,562
Total U. S. Department of Education			33,621,399
Health and Human Services, U. S. Department of			
Child Care and Development Fund Cluster Pass-Through From Bright From the Start:			
Georgia Department of Early Care and Learning			
Child Care and Development Block Grant	93.600		452,633
Pass-Through from Ninth District Opportunity, Inc.: Georgia Prekindergarten Transition Program	93.575		152,083
Total Child Care and Development Fund Cluster			604,716
Total U. S. Department of Health and Human Services			604,716
Defense, U. S. Department of			
Direct	40.5		
Department of the Army - ROTC Program	12.000		82,872
Department of the Air Force - ROTC Program Department of the Navy - ROTC Program	12.000 12.000		264,822 79,588
, , ,	12.000		
Total U. S. Department of Defense			427,282

Schedule of Expenditures of Federal Awards For the Fiscal Year Ended June 30, 2022

Notes to the Schedule of Expenditures of Federal Awards

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of the Cherokee County Board of Education (the "Board") under programs of the federal government for the year ended June 30, 2022. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Board, it is not intended to and does not present the financial position or changes in net position of the Board.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherin certain types of expenditures are not allowable or are limited as to reimbursement.

Note 3. Indirect Cost Rate

The Board has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

Total federal revenues presented in the Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds differ from the total federal expenditures presented in this schedule due to federal payments received that were not associated with a specific federal program. Those differences totaled \$236,799.

 1 Includes the federally assigned value of donated commodities for the Food Donation Program in the amount of \$2,419,106.

Schedule of Findings and Questioned Costs Year Ended June 30, 2022

Section I - Summary of Auditor's Results

Type of auditor's report issue:

Independent Auditor Report on Financial Statements

Unmodified

Internal control over financial reporting:

Material weakness identified?

Significant deficiencies identified?

None Reported

Noncompliance material to financial statements noted?

Federal Awards

Internal control over major programs:

Material weakness identified? No

Significant deficiencies identified? None Reported

Type of auditor's report issued on compliance for major federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.616(a)?

No

Identification of major programs:

Assistance Listing Number(s) Name of Federal Program or Cluster

84.425U, 84.425U Education Stabilization Fund - Elementary and Secondary Education 84.010 Title I - Grants to Local Educational Agencies

10.553, 10.555 School Breakfast Program, National School Lunch Program (Child Nutrition Cluster)

Dollar threshold used to distinguish between

Type A and Type B programs: \$ 1,903,025

Auditee qualified as low-risk auditee? <u>Yes</u>

Schedule of Findings and Questioned Costs Year Ended June 30, 2022

Section II - Financial Statement Findings and Questioned Costs

No matters were reported.

Section III - Federal Award Findings and Questioned Costs

No matters were reported.

Section IV - Status of Prior Year Findings and Questioned Costs

None reported.



CHEROKEE COUNTY SCHOOL DISTRICT DR. BRIAN V. HIGHTOWER SUPERINTENDENT OF SCHOOLS

SCHOOL BOARD MEMBERS

Kyla Cromer, School Board Chair
Robert Rechsteiner, School Board Vice-Chair
Mike Chapman
John Harmon
Patsy Jordan
Clark Menard
Kelly Poole